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Shantung / Cheeloo
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British Section, Board of Governors
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SHANTUNG CHRISTIAN UNIVERSITY

Act 2/26/31

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

Act

22, FURNIVAL STREET,

LONDON, E.C.4.

SHANTUNG

10th February, 1931.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

TRANSIT

Dear Garside,

I seem to have been neglecting you in a very terrible fashion, for I have two letters of yours, 13 and 26, 12.30. still unanswered. I can only plead that December and January, and indeed February - at least a large part of it - are in my Society times of extraordinarily great office pressure, as I dare say they are with other Societies too, and I have been entirely absorbed in accounts until the last day or two. Now at last I can begin to turn a little attention again to Cheeloo.

I am now able to give you at any rate a further interim report on the question of the Annual Meeting and the possibilities, though not one which will give you much pleasure, I fear. We have gone further with the two possibilities I mentioned previously and what it now comes to is that the W.M.M.S. have no one from this country going over for the Ecumenical Methodist Conference in Atlanta from October 16th to 25th, but the Rev. Harold B. Rattenbury, one of their missionaries from Central China will be on his way home about that time, and they are proposing that he attend that Conference as their representative, and with the approval of Hawkins - as the British Section has not met in the interval - he is also being asked whether he will be so good as to represent our Section at the Annual Meeting. Until we hear from him we cannot go further in this, but if he replies favourably, I will let you know as quickly as possible. Then it would be well for you to get into direct touch with him, but perhaps it would be wiser not to do anything in that direction until we know that he is able to consider it.

The other possibility concerns my own Society. Rev. Stacey Waddy, the secretary of the Society, hopes to be in Canada in September to attend the Synod of our Church there. He has got to get back to England quickly, but he believes it would be possible for him to get to New York before sailing, and put in a meeting there on September 23rd or 24th. This is still uncertain even if these dates would suit you, but it is just within the bounds of possibility.

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I think that that being so, the only thing to do is to wait until we hear from Mr. Rattenbury, and, if he is available, to take a date which will suit him before the Ecumenical Conference, rather than after it. I fear there is no chance of his being available early enough to get both these representatives. If he is not able to come, then I would suggest that you try for the earlier date and we will endeavour to secure Mr. Waddy; but, I am bound to say that there is some doubt whether he will be able to manage it. All this will be dismal reading for you, for I know you want more of us and in particular some of those whom you know, and we would like very much to be there, but it does not seem to be in any way practicable this year.

We are having another meeting of our Section on March 6th and if you have any answer to make to this and could get it to me before then, it would be all to the good. Otherwise I do not think there is much about which we have to communicate at the moment.

Our news from Cheeloo is still very limited. Indeed we seem to get very little except an occasional personal letter to some people and the Bulletin. If you are more fortunate in getting news and letters of interest, I should be very grateful to have anything of that kind passed on to me.

Yours truly,



HHW/MR.

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I think that being so, the only thing to do is to
wait until we hear from Mr. Bessborough, and if he is available,
take a date which will suit him before the National Conference,
rather than later. I fear there is no chance of his being
available early enough to suit both these representatives. If he
is not able to come, then I would suggest that you try for the
earlier date and we will endeavor to secure Mr. Wadd; but I
am bound to say that there is some doubt whether he will be able to
attend. All this will be a great relief for you, for I know
you were not at all in a position to know of these when you know
and we would like very much to be sure, but it does not seem to
be in any way unduly difficult.

It is a pity that we have not been able to
get and I have my answer to that. I am sure that
no better date could be found. I am sure that
I think there is no other way to have the
moment.

It is a pity that we have not been able to
get and I have my answer to that. I am sure that
no better date could be found. I am sure that
I think there is no other way to have the
moment.

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

Office of the President

February 14th, 1931

Dr. H. H. Weir,
22, Furnival Street,
London, E. C. 4

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

Dear Dr. Weir and Mr. Garside,

With this I beg to present to the Board of Governors the University Budget for the year 1931-32. The budgets for the several sections have been carefully prepared by those in charge and have been reviewed by the University Executive Council and by the Administrative Council of the Board of Directors. With the budget is a general statement showing the sources from which income is received and the amount given by each donor.

Perhaps a word of explanation regarding the "Debit Balance" of \$6000 Mex. which is the last item on the receipts side of the General Administration Budget, is necessary. As passed by the University Executive Council the item \$6000 the first item under "officers"-was omitted. This was because the probability of securing a president who would use the money seemed small and the several schools were unwilling to allot any more to the general administration than was absolutely necessary. When the budget went to the Administrative Council, however, it was felt to be desirable to include this item. In order not to disturb the budgets already completed with much effort, the vote recorded at the bottom of the General Administration Budget was taken by the Administrative Council. Although this action does not appear in the recorded minutes, yet I was directed by the Administrative Council to make a special appeal to the Board of Governors to find funds to provide for the salary and allowances of the President, to be an addition to the funds already available for University use. How necessary it is that additional funds be secured it would be difficult to overstate. No department of the University has money enough properly to carry on its work. At the old rate of exchange of \$10 to the £ this would mean an increase in University funds of £600. At the present rate of exchange it would of course be much less, but it would seem to me advisable when an appeal is made to try to secure a sum which would guarantee the \$6000 Mex. if silver again appreciates in value. May I ask that every possible effort be made to locate this sum either in England or America.

Again, the figure \$6000 or \$3000 Mex. placed in brackets indicates the average adopted to show the cost of a married or an unmarried missionary respectively. This is an average figure commonly used for general purposes of statistics.

957 You will notice that a supplementary budget for the Arts and Science Colleges has been approved by the University Executive Council and the Administrative Council. This is an estimate of the lowest amount which would make it possible to put the work of these two Colleges on a basis which is just to the students. The amount is relatively small in its gold equivalent, say

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Feb. 14th 1931

-2-

Dr. Weir
Mr. Garside

£1,000 or C\$5,000, and the need is immediate and pressing. I trust that the Board of Governors will be able to make provision for such an addition to the income of the Colleges of Arts and Science.

955 We regret to have to announce to you the death of Mr. Sung Hui-wu, one of the Chinese members of the Board of Governors. The Administrative Council voted to invite Dr. Y. Y. Tsu, Religious Director of P.U.M.C., to become Mr. Sung's successor.

These minutes of the Administrative Council have not yet been presented to the other members of the Board of Directors, its actions were voted unanimously and it is not likely that any change will be made in the minutes as forwarded to you.

Registration. I am glad to be able to say that the matter of registering the whole University is believed to be making very satisfactory progress. The papers have been informally presented and have been well received by the local educational authorities. It is the opinion of those most closely in touch with the Educational Authorities that they are going to accept our petition and that registration will be granted for the whole University. It is quite possible, however, that owing to the plans which the Government is making for the development of its own higher educational work, our registration may be delayed. The situation is very complicated and many influences are at work. The only remaining step necessary on our side in preparation for registration is the securing of a President. The Administrative Council adjourned to Feb. 20th at which time it is hoped someone will be selected and arrangements completed.

As I see the matter, at present, the one thing which seriously endangers the registration of the whole University is the attitude of the Medical faculty. There is strong pressure being brought to bear by the alumni of all the schools to hasten registration. And registration is a vital matter to all these graduates. The effect of this pressure on the medical faculty, however, is to revive the call for separate registration of the Medical College. The Dean agrees that no steps can be taken for separate registration unless we have been refused registration of the whole University, yet members of the Medical faculty are again clamouring for separate registration of the College of Medicine, and we are receiving letters from Medical alumni urging the same thing. This creates a very serious situation. There are non-Christian opponents of the University who are already making use of this lack of unity and those inside the University are naturally depressed. It is being said that the Board of Governors has already agreed to separate registration, some seeming to forget that, as I understand the matter, the Board of Governors will only consent to separate registration in case every possible effort to register the whole University had failed. I believe it to be true that it is generally recognized by educationists all over the country that under the able efforts of Dean Linn the Arts and Science Colleges have been brought to a point of development which places them on a par with similar schools in other China Universities. It would be tragic if we should fail of registering the whole University through the impatience of one of its schools. Whether or not the British and American Section of the Board of Governors should cable urging patience and united effort to register the whole University I leave to your judgment.

0918

Feb. 14th. 1931

-3-

Dr. Weir
Mr. Garside

It is a pleasure to be able to close this letter with the assurance that the student and teachers are all working quietly and earnestly.

Yours sincerely,

/s/ L.J. DAVIES

Vice-President.

LJD/GMH

P. S. Feb. 16th: Since writing the above letter covering the minutes on Saturday I have heard two or three reports from sources quite widely separated which indicate that our former judgment regarding the attitude of the local Educational Authorities toward our registration is not excessively optimistic. That is to say, these reports indicate that they are ready to recommend the registration of the University as a whole to the Ministry in Nanking and to the best of my knowledge if they do this there is but little if any doubt that the Ministry would register us.

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TRANSFER

SHANTUNG

Shantung Christian University

February 26, 1951

Dr. Hugh H. Weir,
24, Furnival Street,
London, E.C.4.

My dear Dr. Weir:

Let me acknowledge receipt of your letter of February 10.

This letter is devoted chiefly to the report of prospects for securing representation of the British Section at the annual meeting of the Cheeloo Governors this fall. We are indeed sorry that it seems unlikely that any of the regular members of the British Section will be able to attend the meeting this year. We will be very happy indeed to welcome either the Rev. Harold B. Rattenbury, or the Rev. Stacey Waddy, or both of these gentlemen if any date can be found at which both might be present. So far as we can see at this early date, there is no particular preference among the members of the North American Section between holding the meeting during the latter part of September when Mr. Waddy could attend, or during the last two weeks in October when Mr. Rattenbury could be present. As a general rule a few people who would still be away during the latter part of September would be back in time for a meeting during the latter half of October; but this is counterbalanced by the fact that the latter half of October is so filled with other meetings that it is difficult to find any date entirely free from conflict.

We most earnestly hope that some possible course ^{can} could be discovered by which either you or Mr. Hawkins could attend the annual meeting here in New York in alternate years. Unless some arrangement can be made whereby at least one of the officers or active members of the Section across the Atlantic can be present at each annual meeting of the Board of Governors, we shall never have any true representation of the absentee section, no matter how many proxies are given to other friends of the work in China who may find it possible to attend. This is one of the very serious problems of our present organization of the Cheeloo Board of Governors for which we have not as yet found an adequate solution. The problem was not a serious one as long as you and Mr. Hawkins were coming to New York each spring, but it has become quite acute since the reorganization of the P.U.M.C. Board has made this annual trip more difficult to finance.

We will await further word from you as to the availability of Mr. Rattenbury and Mr. Waddy before making any definite moves in the direction of determining a date for this annual meeting.

Our news from the Cheeloo campus is about as scanty as yours.

0920

Dr. Weir-2

2-26-31

Recently I have received several letters from Mr. Davies addressed jointly to London and New York. These letters contain about the latest and most complete word we have received from the University campus. All the indications are that the University is getting on much better this year, and has brighter hopes of completing its registration. The financial problems of the University are becoming more, and more acute. We cannot expect the University to continue much longer ^{without} substantial increases in support, unless we are willing to see a gradual decline in both the quantity and the quality of the work the University is doing.

Very cordially yours,

B. A. Carside

BAG-H

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0921

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

TRANSFER

22, FURNIVAL STREET,
LONDON, E.C.4.

9th. March, 1931.

B.A. Garside Esq.,
150, Fifth Avenue,
New York City,
U.S.A.

SHANTUNG

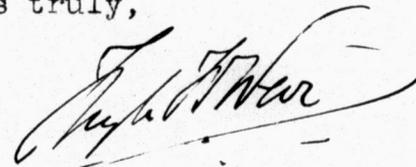
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Dear Garside,

I enclose a copy of a letter which I am sending to-day via Siberia to Mr. Davies. I think it explains itself and I need not say much about it, except to suggest that if you have not already done so, it might be well for your Section to take somewhat similar action, if you are agreeable. I expect you will have done so already for you are far more interested in the School of Arts and Science than we are and are doubtless even more delighted than we at the prospect which Mr. Davies mentions of getting the whole University registered in due course.

This is an interim letter and I will not deal with other matters of business in it except to tell you what you already know from another source, that Mr. Hawkins and Mr. MacLennan will be in New York at the end of September and could, therefore, attend an Annual Meeting at that time. I understand that Mr. Hawkins has written to you himself fully about this, suggesting dates, and you will realise that this is the interpretation of my cryptic letter of last week, which was written after hearing of the possibility but before hearing that any conclusion had been reached on it and that I could make it public.

Yours truly,



Hon. Secretary.

0922

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telegrams: ASIATIC TELETYPE LONDON
Telegrams: ASIATIC LONDON
Cables: MISSIONS or C.S.U.

(Incorporated by Act of Parliament in Canada)

BOARD OF GOVERNORS:

F. H. Hawley, LL.B. (L.M.S.) Chairman
British Section:
Hon. H. W. Wainwright, M.A. (L.M.S.) Secretary
Hon. H. Wainwright, M.A. (L.M.S.) Treasurer
Hon. G. E. C. (L.M.S.) Secretary
Hon. G. E. C. (L.M.S.) Treasurer

32, FURNIVAL STREET,
LONDON, E.C.4.

TRANSFER

1931

1501, Fifth Avenue,
New York City,
U.S.A.

Dear Sirs,
I have the honor to acknowledge the receipt of your letter of the 11th inst. in relation to the proposed transfer of the Shantung Christian University to the American Board of Christian Commissioners for China. I am glad to hear that you are interested in the welfare of the University and its students. The Board of Governors of the University is currently considering the matter and will advise you of its decision as soon as it is reached. In the meantime, the University will continue to operate as usual. I am sure that you will understand the need for a careful and thorough examination of the proposed transfer. I am sure that you will be satisfied with the results of the Board's deliberations. I am, Sir, very respectfully,
Yours faithfully,
F. H. Hawley, Chairman

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9th. March, 1931.

To the Rev.L.J. Davies,
Vice-Président,
Cheeloo University,
Tsinan,
Shantung,
N.CHINA, via Siberia.

Dear Mr. Davies,

Your letter of 15/2/31 with the Minutes of the Administrative Council and Budget arrived at Furnival Street on the morning of Friday last, and our Board Meeting was in the afternoon. Consequently, I was not able to see them until I arrived for the meeting and could only give them a very cursory glance, so that it was impossible to bring the questions you raised before the meeting: indeed, I had not gathered by my glance that anything beyond the budget was concerned. However, on reading your letter later on I saw that you suggested the possibility of our sending a cable on the question of the separate registration of the Medical School, and I have now communicated with Mr. Hawkins and sent the following cable:-

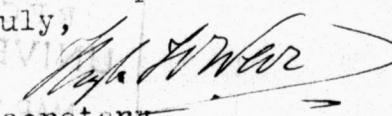
BRITISH SECTION PREFERS REGISTRATION WHOLE UNIVERSITY URGES
PATIENCE AND UNITED EFFORT TO ACCOMPLISH THIS IF IMPRACTICABLE
CONSENTS SEPARATE REGISTRATION MEDICAL SCHOOL

Hawkins - Weir.

We both feel quite satisfied in doing this, for, as you rightly state, the attitude of the Board of Governors, and in particular at the moment of this Section, was, that, while we would be prepared to agree to a separate registration if nothing else could be done, rather than risk the failure of the Medical School as well as the rest, we were most reluctant for such action to be taken, and we are only prepared to agree to it as a last resort. Neither of us two has the least reason to believe that the attitude of the Section has changed in this direction, so this cable to you seems perfectly reasonable and justifiable.

I have not yet been able to deal with the minutes of our meeting, so will answer your various letters more fully when I can send them. I thought I ought to write at once and explain the significance of the cable.

Yours truly,


Hon. Secretary.

OFFICE

0924

COPY.

9th March, 1931.

To the Rev. L. L. Davies,
Vice-President,
Quebec University,
Tainan,
Shantung,
N. China, via Siberia.

Dear Mr. Davies,

Your letter of 15/2/31 with the Minutes of the Administrative Council and Budget arrived at Peking on the morning of Friday last and our Board meeting was in the afternoon. Consequently I was not able to see them until I arrived for the meeting and could only give them a very cursory glance, so that it was impossible to bring the questions you raised before the meeting. I did not gather by my glance that anything beyond the subject was concerned. However, on reading your letter later on I saw that you suggested the possibility of our sending a cable on the question of the registration of the medical school, and I have not communicated with Mr. Hawkins and sent the following cable:-

BRITISH SECTION MEMBERS REGISTRATION SCHOOL MEDICAL URGES
PATTERNING AND UNIT EFFORT TO ACCOMPLISH THIS IS IMPROPER
CONSISTS SEPARATE REGISTRATION MEDICAL SCHOOL

Hawkins - Weir.

We both feel quite satisfied in doing this, for, as you rightly state, the attitude of the Board of Governors, and in particular at the moment of this section, was, that, while we would be prepared to agree to a separate registration if nothing else could be done, rather than risk the failure of the medical school as well as the rest, we were not reluctant for such action to be taken, and we are only prepared to agree to it as a last resort. Neither of us has the least reason to believe that the attitude of the section has changed in this respect, so this cable to you seems perfectly reasonable and justifiable.

I have not yet been able to deal with the minutes of our meeting, so will answer your various letters more fully when I can send them. I thought I ought to write

Cable.

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John

**TRANSFER
SHANTUNG**

INDEXED

Shantung Christian University

March 12, 1951

Dr. Hugh H. Weir,
22, Furnival Street,
London, E.C.4.

My dear Weir:

I am enclosing herewith a copy of a letter we are today sending Mr. Davies chiefly in response to a letter of February 14 which he sent jointly to our two offices.

I am very much gratified that the University has this year succeeded in getting the budget estimates to us at an early date, as this will give us time to make an adequate study of the financial situation, the needs, and the sources of support.

So far as has been revealed by my very tentative analysis of available income from North American sources, it appears that the funds asked by the University to cover the approved budget should be forthcoming. It seems, however, that there will not be any substantial surplus above the amount required to meet the approved budget unless some increase in present sources of income can be discovered.

The University has obviously prepared its budget for next year along the most economical lines they could possibly follow; and one can easily discern traces of the serious struggle they have had to make their budget balance even on this modest scale. While the rate of exchange may continue to be somewhat more favorable than the rate of 3 to 1 used in preparing these budget estimates, any surplus from such a gain in exchange would largely be used up in meeting added expenses which the continued low value of silver would certainly create.

I am profoundly impressed by the conviction that from some source the University must also secure the small amount of additional income required to meet the items contained in the supplementary budget adopted by the Administrative Committee under action 957. I am hoping that your study of the resources available in Great Britain may reveal the existence of somewhat larger funds than are taken into account by the field in preparing their budget estimates. If such additional resources could be discovered within our present sources of income it might be possible to meet the supplementary budget items without taking any further steps. In case, however, these items cannot be met within existing resources, how can we best proceed in our search for additional funds?

0926

Dr. Weir-2

5-12-31

We have been very much gratified to learn that Mr. Hawkins and Mr. MacLennan will probably be available for the annual meeting of the Chealoo Governors in September. This puts a far more encouraging aspect on the plans for the annual meeting of the Chealoo Board this year.

Very cordially yours,

B. A. Garside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.

HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

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Codes: MISSIONS or C.I.M.

SHANTUNG

22, FURNIVAL STREET,
LONDON, E.C. 4.

14th March, 1931.

TRANSFER

Dear Garside,

Many thanks for your two letters of 26.2.31, and 2.3.31. which have reached me together today.

They do not require any detailed answer as my hurried letter of last week is all the answer there is to give beyond saying that I have of course received the letters from Mr. Davies to which you refer.

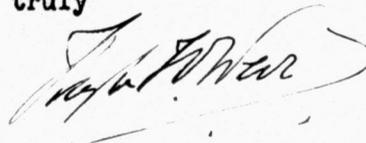
I was going to write to you today in any case to apologise for the delay - not yet ended - in dealing with the recent Board Meeting. England is being afflicted in a mild but wide-spread epidemic of influenza, and one which despite or perhaps because of its mildness is particularly dangerous, and requires as long convalescence as more serious illnesses. The Chefoo Office Staff has succumbed, in fact did so just before the Board Meeting, and is not yet restored, so I have been unable to get on with things especially as my own office is very little better situated, and the press of work there great.

There is however one important matter which ^{must} ~~need~~ not delay any longer, and that is to tell you that as Davies' letter and the Budget only arrived on the day of the Board Meeting, we were not able to give the Budget any consideration at all, and consequently we decided that we would postpone it till our next meeting, and fix the date of that so as to be able to register our conclusions before the end of June. We have therefore fixed the date for May 22nd, and we shall endeavour to make the necessary enquiries among the Boards beforehand of this section beforehand; consequently if your section or its executive have an opportunity of studying the Budget and have any comments to make, it would be a great benefit if we could have them before that date. Each section can take action without the knowledge of the other's thought, but it is less satisfactory than if one can act in the light of the other's.

I thought it well to let you have this so that if you can make it possible you might take up the Budget without delay, and let me know the result. I hope to be able to deal with the matter before very long now.

Yours truly

B.A. Garside. Esq.



SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

Telephone: HONGKONG 2202.
Telegrams: ASIATIC MISSION LONDON.
Telegrams: ASIATIC LONDON.
Cable: MISSIONS or L.M.

(Incorporated in the State of Michigan, U.S.A.)

BOARD OF GOVERNORS:
F. H. Hawker, LL.B. (U.S.), Chairman.

British Section:

J. Percy Bruce, M.A., D.D., LL.M.,
Chairman.
Harold G. Jones, LL.B., LL.M.,
Hon. Treasurer.
Hiram H. Weir, M.A., LL.M., LL.D.,
Hon. Secretary.
and J. C. Case, Hon. Corresponding Secretary.

22 FURNIVAL STREET,
LONDON, E.C.4.

1931

Dear Sirs,

Reference is made to your letter of the 14th inst. regarding the proposed merger of the two institutions. It is noted that you have expressed a desire to have the matter considered by the Board of Governors. The Board has met on the 17th inst. and has considered the matter. It has decided to refer the matter to a sub-committee of the Board to investigate the proposed merger and to report to the Board at its next meeting.

The sub-committee will consist of Messrs. J. Percy Bruce, M.A., D.D., LL.M., and Harold G. Jones, LL.B., LL.M., and will be asked to report to the Board at its next meeting. It is hoped that you will be able to attend this meeting and to discuss the matter with the sub-committee members. The Board is sure that a satisfactory arrangement will be reached.

Very truly yours,
F. H. Hawker, LL.B. (U.S.),
Chairman, Board of Governors.

Yours faithfully,
F. H. Hawker, LL.B. (U.S.),
Chairman, Board of Governors.

RECEIVED
UNIVERSITIES
MAR 25 1931
JOINT OFFICE

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

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Telegrams : ASIATIC, FLEET, LONDON

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Codes : MISSIONS or C.I.M.

TRANSFER
SHANTUNG

22, FURNIVAL STREET,
LONDON, E.C.4.

INDEXED

20th March, 1931.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

ack. 4/4/31

Dear Mr. Garside,

I enclose the Minutes of our recent meeting of the British Section and my covering letter to Dr. Armstrong, and in addition copies of letters which I have written to Mr. Davies in answer to those of his which needed a good deal of discussion. It is true I might have incorporated all of this in a covering letter to the Minutes, but it will probably be more intelligible if they are in separate form. I think, however, that you ought to see what I have said, as the letters which they are answering were also addressed to you.

May I add one or two points, and in particular call your special attention to our change of address at the end of this month as recorded in BS-298. It will be:-

Edinburgh House,
2, Eaton Gate,
S.W. 1.

I hope that you will consider that our action under BS-300 is correct. One of our great difficulties as you know is the correlation of our minutes, and I shall be grateful if at any time you have criticisms to make on our action in such matters.

There is little more to be said to you about the Annual Meeting, unless I have the impertinence to remind you that we should like to have the docket circulated in this country well beforehand if possible.

You will have the best possible representation of the Board in Mr. Hawkins and Mr. MacLennan. I do not think that Canon Waddy can be persuaded to go, even though he will be in

0930

COPY.

20th March, 1931.

Rev. A.E. Armstrong, M.A., D.D.,
United Church of Canada,
299, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I enclose the Minutes of the meeting of the British Section held on March 6th, and am sending copies of this letter, as usual to Mr. Garside and Mr. Davies for information.

I have not really many comments to make.

BS-297. Miss Hickson's Position.

This is essentially a domestic matter of our own, as you will realise, but it will make a small technical difference from the budgetary point of view, I imagine, i.e. our contribution for Miss Hickson will be paid through the B.M.S. and not direct, and this may be regarded in China as altering some of the figures. The net result, however, is the same as before.

BS-298. Associated Universities Scheme.

This is of course the one really important piece of business, and I am glad to be able to say that the Standing Committee of the Conference of British Missionary Societies has now approved the scheme, so that it comes into operation next month. Will you therefore kindly note that after April 1st our address will be:

Edinburgh House,
2, Eaton Gate,
S.W. 1.

0933

MAR 20
1931

I fear that we must not count on any great financial result, at any rate for some time. Ground will have to be prepared, and the world-wide financial depression is not at its least in this country, so that the prospects of our raising larger new funds are very remote, though we are not without hope of some increase in due course. We do hope for a great development of interest and ultimately something at any rate of a financial nature.

BS-299. University Finance.

This dealt with a very old friend in a new dress, Mr. Davies making for the first time and in a somewhat different form the appeal which Balme and everybody else concerned with the University has made previously since its foundation, i.e. that its income should be definitely stabilised, whatever happens to other branches of the work. We were all agreed that none of our Boards could possibly contemplate such a thing as this, nor did we feel justified in again asking them to consider it. I do not know whether on your side of the Atlantic it is more possible to do so. Mr. Davies suggests that the American Presbyterians have given such preferential treatment, but it certainly does not seem to be practicable here. I should perhaps add that our predominant partner, the Baptist Missionary Society, are finding the situation particularly difficult, as all their educational work in the Province in the lower grades has disappeared, so that the University is no longer receiving much, if anything, in the way of students from their schools.

The unfortunate thing was the late arrival of the Minutes of the Administrative Council, but it had a result which is possibly advantageous. After all, the Budget which is the main item in these Minutes does not come into force until July 1st. Consequently as long as both Sections have given it due approval before that date or taken such other action as they may find necessary, it need not be dealt with immediately, and as you will see by BS-302 we have fixed our next meeting for May 22nd and hope to have preliminary investigations on the Budget made before that date. Also, we have some hopes that we may have heard the views of the North American Section, so that action may be truly concurrent.

BS 300 and 301 do not seem to require any further comment.

Yours truly,



HHW/MR.

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MAY 1 1931
JOINT OFFICE

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COPY.

20th March, 1931.

Rev. L. J. Davies,
Cheeloo University,
TSINAN,
Shantung, China.

Dear Mr. Davies,

I have to thank you for your three letters of 29,
30 and 31.1.31.

Your news about the improvement in the situation and the better prospects of registration is most gratifying, and I hope you are making progress with the University as a whole for, as you know, and as I said in my letter of 9.3.31, that is the thing which we all desire. I do not think I need develop the point of the registration of the whole University or of the Medical School alone any further. We are all most heartily with you in the desire for action to be taken in a complete sense rather than a partial one, but it is also quite clear that rather than see the Medical School seriously injured through being tied to a body which cannot register, we would be prepared for its individual registration.

Thank you for letting me see the correspondence between yourself and Mr. Burt. I do indeed appreciate the difficulties in which you are placed, but I also appreciate the difficulties in which the Baptist Missionary Society is placed, and I am not sure that they are not really the greater of the two. That Society is doing all it can to preserve, and if possible in any way increase, its contribution to the University, but circumstances which it cannot control have militated seriously against this. In particular it is feeling very gravely the difficulty of putting a larger proportion of its funds, workers, and energy into an institution which is no longer the headstone of its system of education. The provincial educational work of the Society having been so seriously effected by the Government regulations, its support of the University has been left rather in the air. Mr. Wilson told us confidentially that their China Committee would be giving consideration to the question of supplying furlough relief during Mr. Phillips' absence, and also that of the return to Tsinan of Professor Chang. We cannot escape the fact, to which

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MAR 20 1931

Mr. Burt made reference in his letter of 1.12.30. that the B.M.S. has full responsibility for the Extension Department, and that its preponderating influence has been in the School of Theology. I think that it would be true to add that its next great interest is the School of Medicine, and in the School of Arts its share and its interest has been less. Furthermore, it is just this School which has been effected by the results of Government regulations on the B.M.S. Schools in the Province.

I quite appreciate the point you make as to the difficulty in which this position places you, but of course it is hardly possible for any missionary society to guarantee sums from year to year. Its expenditure is bound to be to some extent regulated by its income. Consequently it can only look a short distance ahead. Furthermore, a missionary society is bound to decide its policy in view of all its responsibilities, and I do not think it can be expected to reverse that policy for the sake of one institution.

My own society is in a somewhat similar position to that of the B.M.S., the essential difference being that the power rests in our case not so much with a council of all the missionaries on the field, but with Bishop and his council. It would be quite impossible for us to assume the responsibility for allocating money which lies in his hands, and as I understand it, the position of the B.M.S. is similar, except that the University, I believe, has its representative on the I.P.C. If owing to the condition in the country the I.P.C. should find itself with less work in some directions, it is of course within the competence of the University to endeavour through that representative to persuade the Council to allocate larger sums to the University, at any rate for the time being. I understand the theory which you say is held by the American Presbyterian Board as to its contract with other Boards and Missions, but I do not think that any of the other Cooperating Societies has ever accepted that position. What it comes to is this that if the principle you suggest, which is a very sound one from the point of view of the University, had been adopted in the first instance, the University would never have come into existence, as the various boards would not have cooperated on those lines. We are always faced with serious difficulty when the needs of the University are such that complete independence, financial and otherwise, seems essential to it, and yet the whole responsibility of the societies concerned makes it quite impossible that such independence should exist, and I fear that any attempt to secure it would only mean a further depletion of income by the withdrawal of cooperating boards.

I am very sorry to have to write in a way which will, I fear, grieve you, but these are the facts, and I do not think anything else can be said about them.

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MAR 20 1931

There is not very much more that I need say on the subject of registration. I take it that for the moment at any rate you will have to be dependent upon securing a Chinese President, and there is probably bound to be some delay about that, even if everything else goes smoothly.

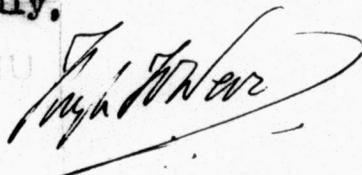
Your third letter of January 31st was naturally the one which caused most discussion at our meeting, and I think everyone would entirely agree with the truth of your arguments, but again we have got to face possibilities, and as our resolution on the subject shows, the very grave financial depression in this country makes any increase at the moment impossible. Indeed speaking personally, I fear we may not be free from cuts in some directions, though I hope it will not come to this, and further we all do hope that the Universities Scheme will in due course produce more income. Here again, however, I must add a warning. The prospects of this being so are not immediate. It will be a matter of preparing the ground for some considerable time, and even when there is a response it does not follow that it will be a very great one. I realise that this non possimus attitude does put you in an extraordinarily difficult position. We are all making every effort that we can, and we can only present you with the results. I think we all appreciate very thoroughly the serious danger of the spiritual value to the University which might be caused by increased Chinese support, at any rate if that support were official, as it would probably have to be. We must guard against that in every way we can, and I am quite sure that I may say that if and when conditions allow of increased contributions from the societies, they will be forthcoming, but it will not be just now.

In that connection I should be most grateful if you could let me know more about the new Chinese teachers in the Colleges of Arts and Science. As I said in my P.S. of 19.12.30. we do wish to know something about their christian character and experience, and the prospects which there may be of their standing firm in such difficulties as those which your letter suggests might arise some day.

I shall be glad too to learn from you what the University has decided to do in regard to the British Section grant, i.e. whether they would wish to receive it at \$4,500 or in sterling at £300 for the year 1930-31. I understand from Dr. Shields that the Medical School prefer the sterling grant.

Yours truly,

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HHW/MR.

0938

MAR 20 1931

There is not very much more that I need say on the subject of registration. I take it that for the moment at any rate you will have to be dependent upon securing a Chinese President, and there is probably bound to be some delay about that, even if everything else goes smoothly.

Your kind letter of January 31st was naturally the one which caused most discussion at our meeting, and I think everyone would entirely agree with the truth of your arguments, but again we have got to face possibilities, and as our resolution on the subject shows, the very grave financial depression in this country makes any increase at the moment impossible. Indeed speaking generally, I feel we may have to rise from one in some directions, though I hope that the scheme will in due course produce more income. I think however, I must add a warning. The prospect of doing this is not immediate. It will be a matter of preparing the ground for some considerable time, and even when there is a response it does not follow that it will be a very great one. I realize that this non-positive attitude does not put you in an extremely difficult position, but I think we all appreciate very thoroughly the serious danger of increased value to the University which might be secured by increased effort, at any rate in that support were offered, as it would probably have to be. We must stand against that in every way we can, and I am quite sure that I may say that in the conditions allow of increased contributions from the societies, they will be forthcoming, but it will not be just now.

In that connection I should be most grateful if you could let me know more about the new Chinese teachers in the College of Arts and Science. I am sure that their character and experience, to know something about their standing in their own countries and the prospects which there may be of their standing firm in such difficulties as those which your letter suggests at the present time.

I shall be glad too to learn from you what the University has decided to do in regard to the British Section Grant, i.e. whether they would wish to receive it at \$54,000 or in sterling at £300 for the year 1930-31. I understand from Dr. Shields that the Medical School prefer the sterling grant.

[Handwritten signature]

RECEIVED
UNIVERSITIES
APR 1 - 1931
JOINT OFFICE

HWH/MR.

9390

COPY.

20th March, 1931.

Rev. L. J. Davies,
Cheeloo University,
TSINAN, Shantung, China.

Dear Mr. Davies,

I am enclosing the Minutes of the last meeting of the British Section, together with a copy of my covering letter to Dr. Armstrong, commenting thereon.

I should at the same time acknowledge with thanks your letter of 15.2.31. enclosing the Minutes of the Administrative Council held on 13.2.31. Most unfortunately these only arrived at Furnival Street on the morning of the Board meeting, and consequently did not come into my hands until just before the meeting took place. I have already mentioned this in my letter of 9.3.31. and it is as well to bring it in again here, as I am not able to report any action taken as a result of that letter. There are however some points which I should like to raise, particularly about the Budget.

I am afraid that I am a little bit puzzled by the third paragraph of your letter, near the bottom of the first page, in which you speak of figures placed in brackets in the Budget indicating an average. As far as I can see the total you have given for Officers and General Administration corresponds with the details of individual salaries, but of course in some cases these are paid direct by the Boards and may not be exactly the figure given.

I note that you have put in an item of \$800 for the New York Office, and I venture to raise a question as to whether this ought to come into the University Budget or rather to be a first charge on the funds raised in New York. I do so for this reason, the New York Office is not the office of the University, which is in Toronto. It is the office of the North American Section, and the British Section also has an office, and it does not seem to me quite satisfactory that one of these should be picked out to go into the University Budget.

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MAR 20
1931

I should also be grateful for a little more explanation of the item No. 5. "Publicity". Some of the headings convey no meaning to me at all, probably because of my incompetence, and I am certainly not able to explain them to the members of the Section.

On the next page, when we come to receipts, the figure \$15,000 for mission salaries is one which is extremely difficult for us to interpret correctly here, and as we have got to check off the with various boards what are their contributions, we should be glad to know in every case what salaries are brought into that figure and what boards are concerned in them. The item "Board of Governors" might also be divided with advantage between the two Sections, otherwise we do not know what you are expecting from each of us. I am also rather interested and intrigued to see that the contribution to the General Administration from the Schools of Arts & Science is so very much larger than that from the School of Medicine. In view of the fact that that School is the one which is in greatest financial difficulty, it seems a strange thing, but if that School can afford it, of course it is all to the good.

In the Budget of the Schools of Arts & Science you have given us receipts expected from the different Boards, as I suggested we should like done in the case of the General Administration.

In the School of Medicine again that detail is not given, but simply the total of the salaries paid directly by the Missions, and the same applies to the Missionary Salaries in the Hospital Budget, if they are to be checked up at all.

On page 8 there is an entry of Receipts for the Augustine Library \$1500 from the British Section of the Board of Governors. I am not aware that we have ever undertaken such responsibility. Our responsibilities as shown in the Minutes of our Section of December 5th 1930 are for the General Administration, the Medical School and Miss Hickson. About these I shall be writing when dealing with the Minutes.

If it should be in any way possible for you to give me data on some of these points as quickly as possible I should be most grateful, so that we might be able to have all the information which is available for our meeting on May 22nd.

Yours truly,



HHW/MR.

0941

MAR 20
1931

I should also be grateful for a little more explanation of the item No. 3. "Publicity". Some of the readings convey no meaning whatever we all, probably because of my incompetence, and I am certainly not able to explain them to the members of the Section.

On the next page, when we come to receipts, the figure \$15,000 for mission salaries is one which is extremely difficult for us to interpret correctly here, and as we have got to check off the with various boards and their contributions, we should be glad to know in every case what salaries are brought into that figure and what boards are concerned in them. The item "Board of Governors" might also be divided with a separate section between the two sections, otherwise we do not know what you are expecting from each of us. I am also rather interested and inclined to see that the contribution to the General Administration from the School of Arts & Science is so very much larger than that from the School of Medicine. In view of the fact that that school is the one which is in greatest financial difficulty, it seems a strange thing, but if that school contributes it, it comes in in all to the good.

In the budget of the School of Arts & Science we have given us receipts, expanded from the original budget. I suggested we should like to have in the budget of the Administration.

In the budget of the School of Medicine we have given, but simply the total of the salaries and the Hospital budget, it may be to be considered as a whole.

On page 8 there is an entry of receipts from the Augustinian library. I am not aware that we have ever before had such responsibility. Our responsibilities as shown in the minutes of our Section of December 31st 1929 are for the General Administration, the Medical School and Miss Jackson. I shall be writing when dealing with the minutes.

If it should be in any way possible for you to give me data on some of these points as quickly as possible I should be most grateful, so that we might be able to have all the information which is available for our meeting on May 23rd.

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APR 1 - 1931
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HWH/MR.

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SHANTUNG CHRISTIAN UNIVERSITY

Feb 4/31

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Steam 7613.
Telephone : HOLBORN 5393.
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SHANTUNG
TRANSFER

22, FURNIVAL STREET,
LONDON, E.C.4.

Edinburgh House,
2, Eaton Gate,
S.W. 1.

8th April, 1931.

B.A. Garside, Esq.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Garside,

Many thanks for yours of 12.3.31. and the copy of your letter to Mr. Davies. It is indeed gratifying that the Boards on your side are able to do so well, and from such replies as have reached me so far I think it is just conceivable that on this side we also may not prove as profound failures as we had feared, but I have not yet got all the replies in.

I am glad also to find from what you say that our action in fixing a fairly late date for our next meeting and the consideration of the Budget is not likely to prove inconvenient, and indeed may be an advantage.

I note that in discussing the items required for the supplementary budget you end up by saying "that if these items cannot be met within existing resources how can we best proceed and search for additional funds?" I am afraid I hardly feel capable of giving any intelligent answer to your problem; indeed my feeling is that if it proves one which passes your ingenuity in the suggestion of an answer, the chances of any of us at this end getting one are small. However I am not going to give up hopes, even though I write like this and can see no light ahead, but I do have a sort of feeling that things are at least somewhat better than they have been in the past.

I have recently been getting letters from Bishop Scott about finance, and although I cannot be quite sure as to what action he is taking, I think it is probable that our sterling grants to the University will be carrying a bonus of 50%, i.e. they will produce the same result as if they were exchanged at

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\$15 to the £, the rate used in the Budget, and I think in the case of our grants they have not taken this figure, I hope that there will be at least a small profit to them, but as the matter lies essentially in Bishop Scott's hands, I cannot undertake to say what he will be doing.

With all good wishes,

Yours truly,

HHW/MR.

P.S. Thank you also for your later letter of 26.3.31. in acknowledgment of mine of 14th March.

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his to the 2, the rate used in the budget, and I think in the
case of our grants they have not taken this time, I hope that
there will be at least a small profit to them, but as the
matter lies essentially in Bishop Scott's hands, I cannot under-
take to say what he will be doing.

With all good wishes,

Yours truly,

W. W. R.

ACKNOWLEDGMENT OF RECEIPT OF THE UNIVERSITY OF TORONTO

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TRANSFER
SHANTUNG

Shantung Christian University

April 11, 1931

Dr. H. H. Weir,
Edinburgh House,
2, Eaton Gate,
London, S.W.1

My dear Dr. Weir:

Let me acknowledge receipt of your letter of March 20 with which you enclose copy of letters you wrote Dr. Armstrong and Mr. Davies on the same date; and also minutes of the March 6 meeting of the British Section. We have also received the usual supply of minutes of this meeting and are distributing them to the North American Section.

As I have gone over all this material it has impressed me as being in quite satisfactory form, so that very few comments are necessary.

We are very deeply interested in the developments in Great Britain of the Associated Universities Scheme. We sincerely hope that this development will prove to be a very substantial and satisfactory movement in the direction of securing a larger degree of cooperation among our Christian Universities in China and at the same time be productive of increased support of this work from British sources. Obviously we must avoid building up any expectations of large increases of support in the immediate future though I trust that we may hope for a steady gain in this direction as the years pass.

As I study the organization of the Associated Universities Scheme as set forth in BS-298, I am not quite sure of the extent to which this organization will deal with administrative matters, as well as promotional and publicity matters. As you know, when our China Union Universities Central Office was created here in New York it was stipulated that the organization should confine itself to administrative functions, more particularly to two divisions, - (1) secretarial work including correspondence with the field, with the Mission Boards, and with the boards of the various colleges; and with the keeping of minutes and records of the various boards and committees; (2) accounting work, consisting of the keeping of financial records of the various colleges, of handling all funds for which the governing boards of the colleges are responsible, sharing in the preparation and administration of the current budget, and the investment of capital funds. It was understood that our Central Office would not carry on directly any promotional or publicity work, though we would, of course, cooperate in every possible way with organizations and individuals from the various colleges responsible for such promotional and publicity work. As a matter of fact, in some cases where it has been necessary to make special

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Dr. Weir-2

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appeals for funds for various institutions, and where no promotional organizations for these institutions have existed here in the United States, our Central Office has been forced to do a limited amount

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appeals for funds for various institutions, and where no promotional organizations for these institutions have existed here in the United States, our Central Office has been forced to make a limited amount of appeals for support. In the main, however, we have left this entire field of promotion to the organizations created for this purpose by the various institutions.

It seems quite obvious that your Associated Universities Scheme will be responsible for the promotional and publicity work of Cheeloo, and the various other Universities in which the British Mission Boards are interested. It is not so clear, however, as to whether this organization intends to take over, either now or in the future, some part of the secretarial and financial work now being done by other individuals or groups. For example, will you continue to carry on all the work you have done so splendidly as Secretary of the British Section, or will you plan to turn over some part of this work to Mr. Sewell?

In all three of your letters of March 20 you discuss at some length the problems of University finance at Cheeloo and the difficulties of securing any increases in support from British sources during the coming year. We quite appreciate the seriousness of the factors you mention. Here in North America we are facing much the same situation. I earnestly hope, however, that we may be able to persuade every organization cooperating in Cheeloo to render the maximum of assistance it can in fairness to its other obligations. If this can be accomplished I am sure the University will be able to continue its work without any serious reductions.

Our next meeting of the North American Section will probably be held on or about May 5. At that time we will probably be able to take definite action on the budget for 1931-32, and will also study the minutes of the March 6 meeting of the British Section.

Very cordially yours,

B. A. Casside

BAG-H

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SHANTUNG

INDEXED

Shantung Christian University

April 17, 1931

Dr. Hugh H. Weir,
Edinburgh House,
2, Eaton Gate,
London, S.W.1.

My dear Dr. Weir:

We are enclosing herewith a copy of the minutes of the meeting of the Executive Committee of the North American Section held on the afternoon of March 30. *Because of the pressure of a large number of meetings, together with other factors, we are somewhat slow in sending you these minutes.

You will note that the Executive Committee turned its attention chiefly to the consideration of problems involved in the partial or complete registration of the University. The attitude of the North American Section, as revealed in action NASEC-250 is substantially the same as that of the British Section.

It has now been definitely decided that the next meeting of the North American Section will be held on the morning of May 5. At this time we should be able to take definite action on the budget for 1931-32, and to deal with any other matters of business that may be pending.

Under separate cover we are sending a sufficient supply of these minutes for distribution to the British Section should you so desire.

Very cordially yours,

B. A. Casside

BAG-H

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SHANTUNG

Shantung Christian Universtiy

April 24, 1931

Dr. Hugh H. Weir,
Edinburgh House,
2, Eaton Gate,
Loddon, S.W.1

My dear Dr. Weir:

Let me acknowledge receipt of your letter of April 8.

We are now working on an analysis of the Cheeloo budget for 1931-32 which will be presented at the meeting of the North American Section on May 5. As soon as that analysis is completed we will be able to see a little more clearly just how we may hope to stand.

I hope that your surmise is correct and that Bishop Scott has been able to arrange your Society's appropriation to Cheeloo next year so that the local currency figures will be carrying a bonus of 50%. This will assist materially in the solution of the exchange problem.

During the last few weeks the value of silver has risen slightly but the purchasing price of the silver dollar is still so low as to be ruinous for any institution with the major part of its income in silver which is forced to make any substantial amount of purchases abroad.

Very cordially yours,

B. A. Carside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

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Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

2 Eaton Gate

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LONDON, ~~EXAX~~
S.W.1.

SHANTUNG

TRANSFER

APR 27-4-31
4

1931

B.A. Garside Esq.,
China Union Universities,
150, Fifth Avenue,
New York City,
U.S.A.

Dear Garside,

Many thanks for yours of 11/3/31. I will try and make matters clear to you about our co-operative work for the China universities. I am not sure whether they have finally settled on a name yet, but I believe it is to be called the British Committee for China Christian Universities. Curiously enough, it seems to be the exact opposite of yourself, as its activities are purely to raise funds and the plan is that it shall take over the small amount of propoganda work which has been done in this country on behalf of Cheeloo and endeavour to keep that up and hand over the proceeds to the University.

It will also endeavour to open up new ground and unless individuals insist on earmarking gifts the committee will allocate them, on some plan not yet settled, between the universities. Doubtless the fact that it may in due course be in a position to distribute some money will give the committee a certain influence on policy, but I do not think it will seek to have such influence and certainly there is no question of its taking any control over any of the seven co-operating universities. Sewell is a man whom you may possibly know. His main work was in West China but he was for some while in Lingnan as well and he has visited Cheeloo. He is taking the job for two years and will study the whole question, investigate the available field and do what he can to raise interest and funds. Cheeloo has appointed him as joint organising secretary with Mrs. Carr, which will give him a voice in the councils of the British Section though not a vote. It may be that he or his successor, if as we hope things go forward, will take my place as secretary of the Section, but at the moment no such action has been taken, and while he is in charge of the new office, I shall still have a claim as much as I had before on its services for the work of the British Section. I dare say you appreciate the fact that hitherto Mrs. Carr has done much more at the office than I have, as she has been undertaking all the promotion work which was done, and it is due to the fact that her family claims preclude her giving much time to the work now that she has inaugurated this scheme.

0951

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 5395.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,

LONDON, E.C.4.

APR 4

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1931

I shall hope to hear from you in due course as to the forthcoming meeting of your Section and I hope that we shall be able to agree with the conclusions to which you may have come.

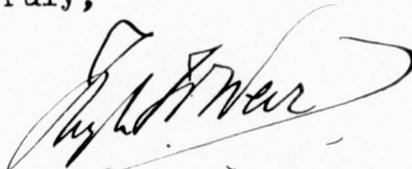
There is one other matter to which I want to refer. You will remember that it was proposed that Mr. Rattenbury of the W.M.M.S. in Central China might act as a proxy at our annual meeting, and Dr. Hooker wrote to him to sound him to see whether he would be willing to do this. Dr. Hooker has now had a reply that Mr. Rattenbury will be very glad to attend the annual meeting if it is possible for him to do so, and consequently, I shall be most grateful if you would let him know the date fixed for the meeting, or if it is not finally fixed the prospective date, and should he be able to come send him the docket in due course. Dr. Hooker will give him a proxy and it is possible that others of our British governors may wish to do so as well. His address is :-

The Methodish Mission,
Hankow,
CHINA, ~~via Siberia.~~

I think it is certain that Mr. Rattenbury's presence coming direct from Central China would be a distinct advantage to the annual meeting should it be possible for him to attend it.

With kind regards,

Yours truly,



Hon. Secretary.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: BOLFORN 528
Telegrams: ASIATIC PRESS LONDON
Cablegrams: ASIATIC LONDON
Mission: MISSIONS OF U.S.A.

(Incorporated by Act of Parliament, Dominion of Canada)

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British Section:
Harold Baines, M.D., F.R.C.S., Chairman
Ernest G. Jones, C.B.E., C.A., F.R.S.
Hon. Treasurer
Hon. H. Wain, M.A., LL.B., F.R.S.
Hon. Secretary
Mrs. J. C. Cook, Hon. Organizational Secretary

32, KIRKBY STREET,
LONDON, E.C.4.

1931

I shall hope to hear from you in the course of the forthcoming meeting of your section and I hope that we shall be able to discuss the considerations to which you refer.

There is one other matter to which I wish to refer. You will remember that it was proposed that Dr. Hattaway of the U.S.A. in Central China might act as a proxy for our annual meeting, and Mr. Hattaway wrote to me in regard to this which we should like to see before we make any final decision. I have a great deal of sympathy for the proposal and I think it is possible for him to attend the annual meeting if it is possible for him to do so. I shall be glad to hear from you in regard to this matter. The only thing that I think is worth mentioning is that the proposal is not a new one and it has been discussed in the past. I hope that you will be able to give me some information in regard to this matter.

The Secretary,
Shantung Christian University,
Tsinan, China.

I think it is certain that Dr. Hattaway's presence would direct from the East and would be a distinct advantage to the annual meeting and it would be possible for him to attend it.

Yours truly,

John H. ...

John H. ...

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TRANSFER
SHANTUNG

Shantung Christian University

May 8, 1931

Dr. Hugh H. Weir,
2 Eaton Gate,
London S.W.1

Dear Dr. Weir:-

Let me acknowledge receipt of your letter of April 27.

We are grateful to you for the further explanations you give as to the details of the organization of the joint office in London of our Christian Universities in China. On this side of the Atlantic we are keenly interested in this cooperative undertaking and hope that we can profit by your experiments in some forward steps we must soon be taking here along these same lines.

We are very happy to know that there is still a possibility that Mr. Rattenbury may be able to attend the annual meeting of the Cheeloo Governors. This date has now been rather definitely fixed as September 22. I am writing a note to Mr. Rattenbury to this effect.

Within a day or two we will be sending you the minutes of the meeting of the North American Section held two days ago.

Very cordially yours,

B. A. Garnde

BAG-H

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Dr. Weir-2

this basis be adopted for their payments,

Several members of the North American Section expressed surprise at the very small figure set down as the cash contribution of the Baptist Missionary Society during 1931-32. In the past the contribution of our Baptist friends has been more nearly on a par with that of the Presbyterian Church in the U.S.A. Could you give me some explanation which I could pass on to these members of our Section as to why it is that the estimated contributions of the Baptist Mission for 1931-32 is so small?

You will note that the Section finally agreed upon September 22 as the date of the annual meeting of the Governors. We understand that this date will be quite satisfactory to Mr. Hawkins and Mr. MacLennan; perhaps more so than the other date proposed - September 25.

With best wishes, I am

Very cordially yours,

B. A. Garside

BAG-H

Enc.

~~Several members of the North American Section expressed surprise at the very small figure set down as the cash contribution of the Baptist Mission Society during 1931-32. In the past the contribution of our Baptist friends has been more nearly on a par with that of the Presbyterian Church in the U.S.A. Could you give me some explanation which I could pass on to these members of our Section as to why it is that the estimated contributions of the Baptist Mission for 1931-32 is so small?~~

~~this basis be adopted for their payments.~~

5/15/31

Dr. Weir-2

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALCH, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOLBORN 4205.

Telegrams : ASIATIC FLEET, LONDON.

Cablegrams : ASIATIC, LONDON.

Codes : MISSIONS or C.I.M.

SHANTUNG

22, FURNIVAL STREET,

LONDON, E.C.4.

TRANSFER

2, Eaton Gate,

London, S.W. 1.

B.A. Garside, Esq., A.M.,
North American Section,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

6th June, 1931.

Dear Garside,

In sending you the Minutes of the meeting of the British Section held on May 22nd and my covering letter to Dr. Armstrong, I take the opportunity of answering yours of 15.5.31. with a copy of your letter to Mr. Davies and the Minutes of your Section meeting of May 5th. The Minutes reached us in bulk on the morning of May 22nd, and we were able to put copies into the hands of some members of the Board during the morning, so that several of us were able to read through them before the meeting, though it was not possible to make a general distribution or study them thoroughly. Moreover, your covering letter did not arrive until after the meeting. However, we were extremely glad to get the Minutes and to have the possibility of looking at them in the course of our meeting. You will note that on matters needing concurrent action we have clearly had your Minutes in mind in framing ours, and we noted with considerable interest your discussion on the work of the University. Doubtless we shall consider this matter further, especially in the light of your letter to Mr. Davies of 11.5.31. when we next meet on July 24th, i.e. if we do meet then, for you will see that our decision to do so is provisional. I am very glad that we did not discuss the matter exhaustively then, as I think your letter to Mr. Davies is an extremely important contribution to the whole question. You know the anxiety which we have all felt here about the School of Arts & Science for some time. Your letter brings out the points and it looks to me as if pressure from the North American Section on the University might lead to a real improvement. We all hope that that School will be able to render true service to China in the direction of the Rural Programme, and if the people on the spot can get on to that idea and work it out more effectively, than was done in the first programme which they sent home, we may yet hope for good results.

0957

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : ~~HOLBORN 3596~~

Telegrams : ~~ASIATIC FLEET, LONDON~~

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~~22, FURNIVAL STREET,~~

~~LONDON, E.C.4.~~

JUN 6 1931

1931

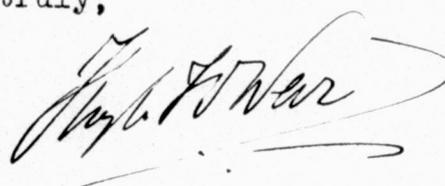
- 2 -

You will see what I have said in my letter to Dr. Armstrong on the subject of Registration. I do not think I need make any further comment on that.

You ask as to the small figure of the cash contribution of the B.M.S., especially as compared with that of the Presbyterian Church of the United States. I think the point is the differentiation between staff and general grants. The B.M.S. reduction has been largely on the staff side, and that Society has not been able to do what, I think, the American Presbyterian Church has done, making in every case a corresponding cash contribution. In certain particulars, as you will see, the B.M.S. is giving rather more than was anticipated, though it is true that this increase is mainly in the School of Theology and not in the General University.

If in due course you hear from Mr. Rattenbury as to whether or not he will be able to be at the Annual Meeting, I hope you will let me know? Of course we may hear through his Society, but it is desirable that there should be no risk of a misunderstanding about him, as some of our people would wish to give him their proxies if he is able to be there.

Yours truly,



HHW/MR.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

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British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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Codes : **MISSIONS** or **C.I.M.**

~~22, FURNIVAL STREET,~~

LONDON, E.C.4.

2, Eaton Gate,
London, S.W. 1.

6th June, 1931.

Rev. A.E. Armstrong, M.A., D.D.,
The United Church of Canada,
299, Queen Street West,
TORONTO, Canada.

Dear Dr. Armstrong,

I write to send you the Minutes of the meeting of the British Section of the Board of Governors held on May 22nd.

The Minutes of the North American Section reached us on the morning of May 22nd; it was possible to give them some consideration but not to circulate them to all the members of the Board before the meeting; consequently we did not officially consider them, but we had sufficient knowledge of what had been done there to influence us in some of our actions, and you will note that in certain cases where concurrent action is desirable, we have expressed ourselves in practically the same terms.

There is not a very great deal which needs special comment in our Minutes. From your point of view I take it that BS-304 is important, and I would particularly call attention to the two new members of the Board. I believe Mr. Grist will be a real acquisition, but I am not in a position to tell you much about him. Lord Addington has been a considerable time in China and knows the country from a business as well as from a missionary point of view.

BS-306 Statement of Accounts does not give you the details. Unfortunately this last year, there was a falling off in the contributions received by the Section. This may, of course, be due in part at any rate to the general financial depression, but there are other causes which have impeded our propaganda during the year, and we hope that with the organisation of the United Committee and the appointment of Mr. Sewell there will be a marked revival, though I fear it would be rash to anticipate any great increase in what we shall be able to contribute. This year we have not been able to pay off any of the debt which we have to the Capital Account, much to our regret.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : ~~HOLDORN 3995.~~

Telegrams : ~~ASIATIC, FLEET, LONDON~~

Cablegrams : ~~ASIATIC, LONDON.~~

Codes : MISSIONS or C.I.M.

~~22, FURNIVAL STREET,~~

~~LONDON, E.C.4.~~

JUN 6

1931

- 2 -

Under BS-308 Minutes of Administration Council, our Minute on the Budget is a little more informed than usual, thanks to the interval elapsing between the time of its receipt and its consideration, and also to the help we have received by hearing from the North American Section as to its action in the matter. On the figures which we have received from the Cooperating Societies, it looks as if the contributions from this country would be somewhat in advance of the Budget figures taken all round, which is gratifying, though it does not allow of anything much in the way of advance.

I need not say much on BS-309 Registration, except to call attention to the last paragraph. It was felt very strongly that Dr. K'ung's appointment to the presidency put the whole question of Registration into an entirely new position. There would seem to be at least a good prospect that with his name and influence backing it, it will go through, and it seems equally clear that if it does not go through and do so fairly quickly under these circumstances, the chances of registration of the whole will disappear, and the Directors will presumably proceed with the registration of the Medical School alone. Of course we all hope that this will not be necessary, and it does not now look as if it were likely to be necessary, but what we did feel was that the question would settle itself one way or the other without undue delay almost certainly.

BS-310 President. We were able to take rather more definite action than the North American Section had done, as owing to the later date of our meeting we had received the Minutes of the Administrative Council of 31.3.31.

I think these are the only points which need comment. I am sending copies of this letter, as usual, to Mr. Garside and Mr. Davies.

Yours truly,

HHW/MR.

SHANTUNG CHRISTIAN UNIVERSITY
JUN 11 1931
JOINT OFFICE

0961

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

Telephone: HONGKONG-2222
Telegrams: SHANTUNG, P. O. BOX 1000
Cablegrams: SHANTUNG, P. O. BOX 1000
Colors: MISSIONS or C.I.M.

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BOARD OF GOVERNORS:

E. H. Hawkins, LL.B. (I.M.S.) Chairman
British Section:
Harold Baines, M.D. F.R.C.S. Chairman
Harold G. Jones, C.A. (I.P.M.)
Hon. Treasurer
Huan H. Wain, M.A. M.D. (I.P.O.)
Hon. Secretary
Mrs. J. C. Carr, Hon. Organising Secretary

32, FURNIVAL STREET,
LONDON, E.C.4
JUN 8 1931

1931

Under the provisions of the Registration Act, 1908, the
minutes of the meeting of the Board of Governors, held on the 17th
of the month of June, 1931, are hereby published for the
information of the public, and also to the help we have received in
consideration, and also to the help we have received in
from the British American Section as to its action in the matter.
On the figures which we have received from the cooperating
societies, it looks as if the contributions from this country
would be somewhat in advance of the budget figures which all
round, which is gratifying, though it does not show a
much in the way of advance.

I need not say much on the 1931-32 registration, except to
call attention to the fact that it was left very early in the
that Dr. King's appointment to the presidency and the whole
question of registration into an entirely new position. It is
would seem to be at least a good prospect that with the name and
influence backing it, it will go forward, and it seems hardly
clear that it is not to go through and be a reality. It is
under these circumstances, the chances of registration of the
whole will depend, and the directors will probably proceed
with the registration of the Medical School alone. Of course we
all hope that this will not be necessary, and it does not now
look as if it were likely to be necessary, but what we did feel
was that the prospect would be a reality, and we are glad
without undue delay, almost certainly.

25-310 President. We were able to take rather more
definite action than the British American Section had done, as
owing to the later date of our meeting we had received the minutes
of the Administrative Council of 21.8.31.

I think these are the only points which need comment.
I am sending copies of this letter, as usual, to Mr. Gerstle and
Mr. Davies.

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JUN 17 1931
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TRANSFER

W. H. W.

SHANTUNG

Shantung Christian University

June 23, 1951

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1

My dear Dr. Weir:

Let me acknowledge receipt of your letter of June 6.

I have noted with interest the minutes of the meeting of the British Section held on May 22. I am sorry that the minutes of our meeting of May 5 did not reach you until the very morning of your meeting and thus made any advance study on this material almost impossible.

It seems to me that the minutes of this meeting of the British Section shows that you have had a very satisfactory year in spite of the difficulties with which you have been confronted.

The three most important questions now facing the University are finances, registration, and the future of the Arts College.

So far as registration is concerned, it seems that there is nothing more our Governors can do at this time. I hope that before the annual meeting on September 22 we may receive word that the University has finally completed the long process that has been carried on looking toward this recognition by the Government.

As to the future of the Arts College, it is also difficult to see just what further action can be taken by the governing boards here in the West. About all we could do at this distance is to express judgments, and to render every possible assistance in the provision of funds and personnel. The field must catch the vision and must make it a reality. The loss of Dr. Harold F. Smith last year and the delay in Dr. Carson's outgoing have been important factors in retarding the development of any satisfactory ruralized program. However, it now appears that Dr. Carson will get out to the field this summer and we hope that his arrival on the campus will mark an important turning point in both the psychology and the program of the Arts College. During the last few weeks I have been impressed again and again by the fact that most of the important missionary leaders interested in, and intimately acquainted with, Christian higher education in China, are convinced that Cheeloo must either whole-heartedly upon some program for the effective training of leadership for the towns and villages of China, or else must restrict its Arts program to pre-professional training of doctors and pastors. No doubt this question will be discussed at some length at the annual meeting in September.

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I hope that both sections of our Board of Governors will still continue to keep constantly before them the perplexing problem of finances at Cheeloo. It is unlikely that we can find any complete solution of this problem in the immediate future; but if we can add a little income here and there, meanwhile protecting all our present sources of income, it should be possible for the University to carry on with a fair degree of efficiency until some better solution can be worked out.

I have been in correspondence with Mr. Rattenbury. A recent letter from him states that he is planning to sail from Shanghai on August 31. This will barely give him time to arrive in New York on September 22, though he may be able to get to New York by that time if he is not delayed en route. By this time he should be acquainted with the date chosen for the meeting. Possibly he may be able to advance his sailing a week or so in order to assure his presence at the meeting.

Very cordially yours,

B. A. Casside

BAG-H

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA.

*Noted
no reply needed*

BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (L.M.S.), Chairman.

British Section:

J. PERCY BRUCE, M.A., D.Lit. (B.M.S.),
Chairman.
HAROLD G. JUDD, C.B.E., C.A.,
Hon. Treasurer.
HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.
Mrs. J. C. CARR, Hon. Organising Secretary.

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Telephone: HOLBORN 5395.
Telegrams: ASIATIC, FLEET, LONDON.
Cablegrams: ASIATIC, LONDON.
Codes: MISSIONS or C.I.M.

SHANTUNG

2, Eaton Gate,
~~2, FURNIVAL STREET~~ S.W.1.
LONDON, E.C.4.

TRANSFER

7th. July, 1931.

B.A. Garside Esq.,
China Union Universities,
150 Fifth Avenue,
New York City, U.S.A.

Dear Garside,

Many thanks for yours of 23/6/31. I am most grateful to you for it and your various comments with which I am in considerable agreement and I do not think there is very much more that I need say. I hope that Mr. Rattenbury will succeed in finding it possible to be at the Annual Meeting: as you say, it is running it a bit close, but he might be able to do it.

I think you will have heard from Sewell about the very interesting report on higher education in India, so much of which seems applicable to us and particularly to the problem of the Arts College at Cheeloo. I wrote to Warnshuis about it asking him to take my proxy for the Annual Meeting and pointing out to him the importance of the points raised. I am interested to see in the Cheeloo Bulletin dated 20/6/31 that Dr. Chu at the graduation ceremony seems to have had the same sort of thing in mind. If only we could get it really across to the Chinese I think the problem will be very largely solved. I wish I could be there in September to take part in the discussion on it, but that I fear is quite impracticable.

Yours truly,

J. L. War

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

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Codes: MISSIONS or C.I.M.

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BOARD OF GOVERNORS:

F. H. HAWKINS, LL.B. (M.S.), Chairman.
British Section:
J. Percy Bruce, M.A., D.Lit. (B.M.S.),
Chairman.
Harold G. Jess, C.B.E., C.A.,
Hon. Treasurer.
Huan H. Wang, M.A., M.B. (S.P.C.K.),
Hon. Secretary.
Mrs. J. C. Carr, Hon. Organizing Secretary.

SHANTUNG

TRANSFER

3, Eaton Gate,
W. 11, LONDON, E.C. 4.
7th July, 1931.

B. A. Garraide Esq.,
China Union Universities,
150 Fifth Avenue,
New York City, U.S.A.

Dear Garraide,

Many thanks for yours of 23/6/31. I am most grateful to you for it and your various comments with which I am in considerable agreement and I do not think there is very much more that I need say. I hope that Mr. Rattenbury will succeed in finding it possible to be at the Annual Meeting; as you say, it is running a bit close, but he might be able to do it.

I think you will have heard from Sewell about the very interesting report on higher education in India, so much of which seems applicable to us and particularly to the problem of the Arts College at Chefoo. I wrote to Wernham about it asking him to take my proxy for the Annual Meeting and pointing out to him the importance of the points raised. I am interested to see in the Chefoo Bulletin dated 20/6/31 that Dr. Chu at the graduation ceremony seems to have had the same sort of thing in mind. It only we could get it really across to the Chinese. I think the problem will be very largely solved. I wish I could be there in September to take part in the discussion on it, but that I fear is quite impracticable.

Yours truly,

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6660

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :
~~Kenneth MacKenzie~~
Kenneth MacKenzie, M.D., F.R.C.S., Chairman.
HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.
HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.
Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : ~~HOLBORN 6396.~~
Telegrams : ~~ASIATIC, FLEET, LONDON~~
Cablegrams : ~~ASIATIC, LONDON.~~
Codes : MISSIONS or C.I.M.

SHANTUNG
TRANSFER

~~22, FURNIVAL STREET,~~
LONDON, E.C.4.

2, Eaton Gate,
London, S.W. 1.

31st July, 1931.

ack. 8/14

B.A. Garside, Esq., A.M.,
China Union Universities Office,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

In sending you the Minutes of our British Section meeting and a copy of my covering letter to Dr. Armstrong, I have for once none of yours needing an answer.

Just between ourselves, I do want to congratulate you on the possibly unexpected result of your letter of 11.5.31. to Mr. Davies. You have drawn from him a most valuable response, and I think that in doing so you have not only given him an opportunity of defining his position, but also in all probability led him to a real advance in the directions desired. There is not much more that I need say on that general subject at present. I have written rather freely to Dr. Armstrong, and you will hear more in September from Mr. Hawkins, now doubt, but again between ourselves, there is one point I should like to put forward. It was raised at the meeting, but I do not think it is suitable for publication, particularly in China.

The point is how far registration and the rural programme may prove to be in conflict with one another. We did discover that there is a feeling that registration involves a college giving an education of a high cultural order, and that rural subjects would not be regarded by the Government as coming within that category, unless indeed they were purely post-graduate. I think the general feeling among us was that once registered no difficulties would be raised or questions asked, but that does not wholly dispose of the possibility which had been suggested, and I thought I ought just to mention it to you in case you considered it a matter requiring attention or further thought. I admit that I cannot myself see how anything really effective can be done without at least some additional expenditure and staff, and I am rather impressed with the final words of Minute 146 of the C.C.C.C. June 16th. When a practicable time will come seems uncertain.

0967

JUL 31

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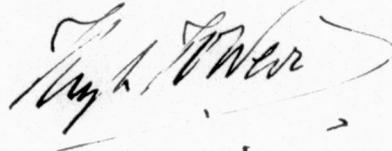
- 2 -

I wish I could be with you in the autumn, as I should very much like to have the privilege of sharing in the meeting and discussions, as well as meeting all of you, but we shall be very adequately represented by Mr. Hawkins and Mr. MacLennan. I personally have given my proxy to Dr. Warnshuis, and he has accepted. Several governors have given theirs to Mr. Rattenbury in hopes that he will be with you.

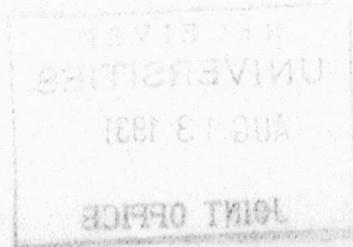
I enclose the proxies, so far as we have yet been able to secure them. The others shall follow as soon as possible.

In view of the date fixed for our next meeting, i.e. October 30th, I wonder if you would be so kind as to make a special effort to get the Annual Meeting minutes off to us, so that we receive by the middle of October. It would be a great help if this should prove possible.

Yours truly,



HHW/MR.



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JUL 31
1931

- 2 -

I wish I could be with you in the autumn, as I should
very much like to have the privilege of sharing in the meeting
and discussions, as well as meeting all of you, but we shall be
very adequately represented by Mr. Hawkins and Mr. Maclean.
I personally have given my proxy to Dr. Wainman, and he has
accepted. Several Governors have given theirs to Mr. Patterson
in hopes that he will be with you.

I enclose the proxies, so far as we have yet been able
to secure them. The others shall follow as soon as possible.

In view of the date fixed for our next meeting, i.e.
October 30th, I wonder if you would be so kind as to make a special
effort to get the Annual Meeting minutes off to us, so that we
receive by the middle of October. It would be a great help if this
should prove possible.

Yours truly,

[Handwritten signature]

JHW/MS

RECEIVED
UNIVERSITIES
AUG 13 1931
JOINT OFFICE

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2, Eaton Gate,
London, S.W. 1.

Rev. A.E. Armstrong, M.A., D.D.,
The United Church of Canada,
239, Queen Street West,
TORONTO, Canada.

31st July, 1931.

Dear Dr. Armstrong,

In sending you the Minutes of the British Section of the Board of Governors which has just met, may I take the opportunity of thanking you for yours of 20.6.31.

Concerning the policy of the societies in this country in the matter of paying grants in local or British currency, I will write separately when I have secured detailed information. This I hope to do early next week.

May I also condole with you on the death of Dr. MacGillivray, undoubtedly a very grave loss to the Church in China and to your society in particular.

I do not think there is much in the minutes which needs comment. We had before us an interesting array of documents which bore from various points of view upon the central problem of the Correlated Programme as related to Chee-lee. Our discussion was full and free, of a very intimate, though well informed nature. There was nothing in the way of speeches. It was very much a discussion round the table. I have endeavoured in the Minutes to give the conclusions arrived at, but it would not be easy to set out with any clarity all that was said. Our object was not so much to come to any conclusion, for of course at this juncture there was no conclusion to which we could come with advantage, but rather to instruct our representatives for the Annual Meeting in September, and I have no doubt that anything that was of value in our discussion will be brought forward by Mr. Hawkins when you meet with him.

0970

JUL 31 1931

I hope that by that time the members of the North American Section and any representatives of the Directors who may be able to be present will have had an opportunity of giving careful study to the Lindsay Report. It is true that it will only just have been published, but its bearing upon higher education in China is so definite, although indirect, and its importance over the question of the rural programme for Cheeloo is so great, that I feel the Annual Meeting will be largely wasted unless most of those present have mastered the arguments and had time to think out their possible applications to our university.

I may add that the Section was very much impressed with Minute 985 of the Directors if, as we suggest, the university can work out this scheme in the necessary detail and without involving greatly increased expenditure, there would seem to be a very great future before the university.

Perhaps I may throw out one thought which was produced by a member of the Board, which to me seems most extraordinarily valuable, and perhaps revolutionary. I hesitate to do it, because it is so revolutionary and still so much in embryo, but it does appeal to me personally as a thing which ought to be thought out carefully and used. The point is this: Habitually classical and mathematical subjects are taught in such a way as to develop the students' power of constructive thinking, i.e. either of them gives a liberal education, which I think is in line with all that was of so great value in the old Chinese classical education. So far the world does not seem to have discovered how to teach scientific subjects on similar lines. Ordinary scientific teaching consists of imparting and acquiring of facts, and though advanced scientists may indulge in abstract thought, they have learned to do this for themselves and have not been taught it, i.e. so far scientific education does not tend to develop the powers of thought, but there is no reason why it should not, and it ought to be possible to devise means of teaching science which would do this. You may think that I am talking a great deal of nonsense, but I am not sure that it is as foolish as it sounds, and if it is true, and if the right method could be discovered, it would lead our Cheeloo students thus trained into the country life more readily than a scientific education which centres in a laboratory.

I have ventured on this digression because the minutes in themselves do not call for such specialised consideration.

I am sending copies of this letter, as usual, for information to Mr. Garside and Mr. Davies; and also to Mr. Stanley.

Yours truly,

John H. White

HHW/MR.

0971

JUL 31 1931

I hope that by this time the members of the North American Section and any representatives of the Directors who may be able to be present will have had an opportunity of giving a careful study to the Lindbergh Report. It is true that it will only have been published, but its bearing upon higher education in China is so definite, although indirect, and the importance over the question of the rural program for China is so great, that I feel the annual meeting will be largely wasted unless most of those present have mastered the arguments and had time to think out their possible applications to our university.

I may add that the position was very much improved with the issue 955 of the Director's L. as we suggest, the university can work out this scheme in the necessary detail and without involving greatly increased expenditure, there would seem to be a very great future before the university.

Perhaps I may throw out one thought which was suggested by a member of the Board, which to me seems most extraordinarily valuable, and perhaps revolutionary. I hesitate to do it, because it is so revolutionary and still so much in embryo, but it does appeal to me personally as a thing which ought to be thought out generally and used. The point is this: Historically classical and mathematical subjects are taught in such a way as to develop the student's power of conservative thinking, i.e. either of them gives a liberal education, which I think is in line with all that we do so great value in the old Chinese classical education. So far the world does not seem to have discovered how to teach scientific subjects on similar lines. Ordinary scientific teaching consists of imparting and acquiring of facts, and though advanced scientists may indicate in abstract thoughts, they have learned to do this for themselves and have not been taught it, i.e. so far scientific education does not tend to develop the power of thought, but there is no reason why it should not, and it ought to be possible to devise means of teaching science which would do this. You may think that I am talking a great deal of nonsense, but I am not sure that it is as foolish as it sounds, and if it is true, and if the right method could be discovered, it would lead our Chinese students very much into the country like knowledge than a scientific education which centres in a laboratory.

I have referred in this discussion because the minutes in themselves do not contain specialized consideration. I am sending copies of this letter, as usual, for information to Mr. Gervais and Mr. Davies; and also to Mr. Stanley.

RECEIVED
UNIVERSITIES
AUG 13 1931
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NEW/HR

2790

TRANSFER

SHANTUNG

Shantung Christian University

August 14, 1931

Dr. Hugh H. Weir
2, Eaton Gate,
London, S. W. 1,
England

My dear Doctor Weir

Let me acknowledge receipt of your letter of July 31 in which you enclose proxies signed by the various members of the British Section.

I am interested in your comments on problems of registration, rural program, and finance at Cheeloo. It is greatly to be regretted that we are not to have the benefit of your presence at the annual meeting next month. We are certain, however, that you will have some long talks with both Mr. Hawkins and Mr. MacLennan before they sail so that they will bring us the results of these consultations.

I am enclosing herewith enough copies of the docket of the annual meeting for you to supply the members of the British Section if you so desire. I am sending copies direct to Mr. Hawkins and Mr. MacLennan, but I do not know whether you will care to supply copies to members of the British Section who will not be present.

We will make a special effort to get the minutes of the annual meeting mimeographed and sent off in time to reach you by the middle of October so you will have this material available for the meeting of the British Section on October 30.

Very cordially yours

B. A. Garvide

BAG:MS
Enc.

P. S. As we do not have sufficient copies of the minutes of the Theological School Directors to supply the members of both the North American and the British Section, we are omitting them from your copies of the docket.

0973

SHANTUNG

LONDON MISSIONARY SOCIETY

(ESTABLISHED 1795)

FOREIGN SECRETARIES :

F. H. HAWKINS, LL.B.
G. E. PHILLIPS, M.A.
A. M. CHIRGWIN, M.A.

LIVINGSTONE HOUSE, BROADWAY, WESTMINSTER, S.W.1

TELEPHONE :

VICTORIA 5057 (3 LINES).

TELEGRAMS :

"MISSIONARY SOWEST," LONDON.

TRANSFER

28th August 1931.

B.A. Garside, Esq.,
China Union Universities,
150 Fifth Avenue,
NEW YORK.

Dear Mr. Garside,

I am very grateful to you for sending me the draft of the Docket for the Annual Meeting of the Governors of the Shantung Christian University, to be held in New York on the 22nd proximo, and I am glad to have it before I start next Wednesday. You seem to have covered most of the questions likely to arise. You will be sorry to hear that one of the most valuable members of the British Section, the Rev. C.G. Sparham, for 45 years a missionary of the L.M.S. in China, and for the last 11 years of his service the Secretary of our China Council, and a member for sometime of the Field Board of Managers, died suddenly in London on the 30th proximo. This should be reported. Mr. Sparham was present, and took an active part in the last Meeting of the British Section on the 24th ultimo, and his sudden death a few days afterwards came as a great shock. I will say a few words about him at the Meeting of the Governors and they will probably want to put a Resolution of sympathy with his wife and family on their Minutes.

No doubt you have received the British Proxies from Dr. Weir, who at the moment is away on holiday.

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AUG 28
1931

B.A.Garside, Esq.,

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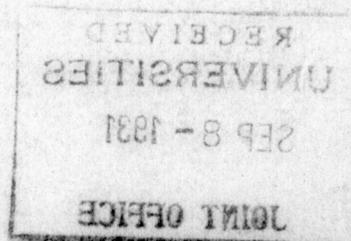
I am sailing by the "Majestic" next Wednesday, and on landing on the 8th proximo, I shall go straight to Lake Mohonk for the Meetings with the Fact-Finding Commissions and the Appraisal Commission in connection with the Laymen's Movement. I shall be there until the 16th proximo, and my address will be "Lake Mohonk Mountain House," I shall return to New York that day, when my address will be "Prince George Hotel." Mr. Maclennan and I will call upon you on the 17th or 18th September, and we might run through the Docket together. If there are any other papers you are circulating, either in connection with Cheeloo or Yenching, you might send them to me to Lake Mohonk.

It will be a great pleasure to see you again,

With kindest regards,

Yours very sincerely,

J. H. Hawkes



0975

AUG 28
1931

B. A. Garabed, Esq.

- 2 -

I am sailing by the "Majestic" next Wednesday, and on landing on the 8th proximo, I shall go straight to Lake Mohonk for the meetings with the Fact-Finding Commissions and the Appraisal Commission in connection with the Laymen's Movement. I shall be there until the 16th proximo, and my address will be "Lake Mohonk Mountain House." I shall return to New York that day, when my address will be "Prince George Hotel." Mr. MacLennan and I will call upon you on the 17th or 18th September, and we might run through the Docket together. If there are any other papers you are circulating, either in connection with Cheloo or Yenching, you might send them to me to Lake Mohonk. It will be a great pleasure to see you again.

With kindest regards,

Yours very sincerely,

Franklin D. Roosevelt

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

~~KENNETH MACLENNAN~~
HAROLD BALME, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : **HOLBORN 5393.**

Telegrams : **ASIATIC, FLEET, LONDON**

Cablegrams : **ASIATIC, LONDON.**

Codes : **MISSIONS** or **C.I.M.**

**SHANTUNG
TRANSFER**

~~22, FURNIVAL STREET,~~

LONDON, E.C.4.

2, Eaton Gate,
London, S.W. 1.

3rd September, 1931.

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Garside,

Many thanks for yours of 14.8.31. and the copies of the Agenda for the Annual Meeting. I am most grateful for these. Our members have already had the Minutes of the Theological School Directors, and we considered them at our last meeting.

My only criticism at the moment is that although your letter is duly addressed to me at our office in Eaton Gate, the copies of the Agenda arrived at the S.P.G. office instead. Could you see to it that documents in bulk always go to Eaton Gate, as otherwise they have to be transported a considerable distance? Letters are not so important, as it does not matter at which office they arrive first.

I hope you will have a really good meeting and that satisfactory progress will be made.

Yours truly,

pp. *Hugh H. Weir.*

HHW/MR.

DICTATED BUT NOT PERSONALLY SIGNED.

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UNIVERSITIES
SEP 12 1931
JOINT OFFICE

See that all office addresses are correct. H.H.W.

Noted H.H.W.

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SHANTUNG CHRISTIAN UNIVERSITY

TSHAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone: HOFORN 438.
Telegrams: ASIATIC TRUST, LONDON
Cablegrams: ASIATIC, LONDON.
Code: MISSIONS or C.I.M.

32, FURNIVAL STREET,
LONDON, E.C.A.

BOARD OF GOVERNORS:

F. H. HAWKES, LL.B. (L.M.S.) Chairman.
British Section:
YOUNG M. W. ... Chairman
HAROLD G. JUNG, C.B.E., C.A. (E.P.M.)
Hon. Treasurer
HUGH H. WARR, M.A., M.B. (S.P.O.)
Hon. Secretary
Mrs. J. C. CARR, Hon. Organising Secretary.

SHANTUNG
TRANSFER

London, S.W. 1.

2nd September, 1931.

M.A. Garside, Esq., M.A.
Shantung Christian University,
180, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Garside,

Many thanks for yours of 10.8.31. In the copies
of the agenda for the annual meeting. I am most grateful
for these. Our members have already had the minutes of the
Theological Council of Directors, and we considered them at our
last meeting.

My only criticism at the moment is that although
your letter is duly addressed to me no copy of it has
been sent to the office in London. The copies of the agenda
arrived at the S.T.C. office instead. Could you see to it that
documents in bulk always go to Eaton Gate, as otherwise they
have to be transported a considerable distance? Letters
does not matter as long as they arrive first.

I hope you will have a really good meeting and that
satisfactory progress will be made.

Yours truly,

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THE/MR.

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SEP 12 1931
JOINT OFFICE

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SHANTUNG

Chealoo University

October 2, 1931.

Dr. H. H. Weir,
2 Eaton Gate,
London S. W. 1,
England.

My dear Dr. Weir:

A few days ago we sent you a package of the Minutes of the Annual Meeting of our Chealoo Board of Governors, however, I have been delayed a few days, because of a series of other meetings, in sending you a covering letter.

Since Mr. Hawkins and Mr. MacLennan were present at this meeting, they will be able to make any necessary explanations and comments to the British Section. Therefore, this present letter discussing actions taken at the Annual Meeting can be very brief.

General Atmosphere of Meeting. I was very much pleased with the general attitude of the meeting, and the attitude of all those present. The attendance was quite good, and everyone present seemed to have given careful study in advance, to all the important matters being brought up for consideration. I felt that throughout the meeting everyone showed an intelligent and sympathetic interest in the problems of the University, and manifested an earnest desire to render all the help possible.

Finances. The financial statement, referred to on page 3 of the minutes and summarized in Appendices A, B and C, did not reveal anything particularly noteworthy in the University's finances. The field closed the year in satisfactory fashion. Our New York accounts showed a small surplus (G \$1,047.97), and Mr. Hawkins' report of the finances of the British Section showed them to be in a reasonably satisfactory position.

Minutes of Meeting of Board of Directors. Mr. Hawkins, Mr. MacLennan and I went over these minutes together a few days in advance of the meeting, and had made memoranda of items to be brought to the attention of the Governors. As a result, we were able to clear quite promptly such matters in these minutes as required attention. I believe that none of these actions need any special comment.

The Presidency. Once again the Board was confronted by the situation of having definite information that an invitation of the Presidency of the University had been accepted, without actually having the formal Action of the Directors on which to base a minute of concurrence. The Board felt however, that it would be wiser to risk an error on the side of overenthusiasm, rather than to seem lacking in

0979

October 2, 1951.

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cordiality. As a result, by Action G-178, the Board of Governors heartily concurred in the election of Dr. King Chu for the Presidency.

Ruralization Program. This topic occupied a substantial portion of the time of the meeting. Action G-179 was framed by a special subcommittee, and I trust that it sets forth in a clear and definite way, the attitude of the Board. We were all pleased at the clear-cut way in which Action FBM 985 comes out in support of the Ruralization Program, and we hope that this action represents a genuine conviction of the Directors, the field administrators, and the faculty.

Memorial Resolutions. I understand that the British Section has already conveyed to Mrs. Sparham the University's profound sense of loss in the death of Mr. Sparham, so it is not necessary that any farther communication be sent to her from the Board of Governors. If however, it appears desirable that Mrs. Sparham be notified formally of Action G-180, I would greatly appreciate it if you, as one of the Administrative Secretaries of the Board would convey this Action to her; or if it seems to you more appropriate, I will be happy to write to her myself if you will supply me with her address. I am writing a note to Mrs. C. F. Johnson, whom I have known for a good many years, and will send her a copy of the Board's Action regarding the death of Dr. Johnson.

Officers. You will note that the Board at this time adopted the custom of nominating the Chairman of the two Sections, the Vice-Chairmen of the full Board, and of nominating the Treasurer of the two Sections and Assistant Treasurers of the full Board. The Board also elected the Rev. C. E. Wilson, Chairman for the full Board for the ensuing year, otherwise the roster of officers remains unchanged.

Correlated Program. Tentative reports were presented as to the recommendations now in process of formulation within the C. C. C. C. as to the creation of some kind of joint governing Board here in the West, and also as to the beginning preliminary promotional work by such institutions as agree to cooperate. These proposals had not however, reached the sufficiently definite stage as to permit more than the two generalized Actions contained in Minutes G-183 and G-184.

Financial Needs. The Board voted to request the Rockefeller Foundation to continue its appropriation next year on the same basis as the grant for the current year. There was quite a bit of discussion as to other possible methods of securing increased support for the University, but the consensus of judgment was, that in view of present conditions it would not be feasible to undertake any new efforts at present. The last Action of the meeting empowered the two Sections to take up the problems arising out of shortage of income during the present fiscal year.

Next Meeting of Board. The Board did not take up formally the question of the date and place of the next Annual Meeting. However, there was a general understanding that in accordance with the agreement reached some time ago, the next meeting should be held in Great Britain at whatever date next year is most convenient to everyone concerned. As yet I do not know what members of the British Section are likely to be in Great Britain, or the probable dates of their presence there. We should however, begin to make tentative inquiries, and to block out in a general way preliminary plans for such a meeting. We will be glad to have suggestions as to what time would be most suitable for members of the British Section.

Very cordially yours,

B. A. Carside

BAG:PC

0980

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

~~P. H. HAWKINS, LL.D., (L.M.S.) Chairman.~~
~~REV. C. E. WILSON (B.M.S.)~~

British Section :

~~MR. KENNETH MACLENNAN~~
~~HAROLD DUNN, M.B., F.R.C.S., Chairman.~~
HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : ~~HOLBORN 5395.~~
Telegrams : ~~ASIATIC FLEET, LONDON~~
Cablegrams : ~~ASIATIC, LONDON.~~
Codes : MISSIONS or C.I.M.

SHANTUNG
TRANSFER

~~22, FURNIVAL STREET,~~
~~LONDON, E.C.4.~~

2, Eaton Gate,
London, S.W. 1.

5th November, 1931.

ack. 12/11/31

B.A. Garside, Esq., A.M.,
China Union Universities Office,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

I enclose a copy of the Minutes of the British Section just held, and of my covering letter to Dr. Armstrong, and take the opportunity of thanking you for yours of 2.10.31. with the Minutes of the full Board.

I have commented in my letter to Dr. Armstrong on the question of the date of the next Annual Meeting, although it is with you that I am instructed to correspond about this. I thought, however, it might be well that Dr. Armstrong should appreciate all the points as we see them, and I hope you will not feel that I have been treating you in an unfriendly fashion by addressing my remarks primarily to him and send^{ing} you a copy. I think you will appreciate the points I have made to him and their importance. // Mr. Hawkins calculates that Friday, June 24th, is the latest date at which those going to the International Missionary Council would be likely to be available, but we are quite ready to fall in with other suggestions should you find them better. I venture, however, to suggest that it might be a wise plan for you to circularise your members and ask them whether June 24th or some day in that neighbourhood would suit them, urging the importance of making use of the opportunity of the journey to Europe upon as many as possible. I expect that those who are likely to go are already beginning to make their plans and if we strike early there is at least a reasonable hope that a number of them will be able to include this meeting in their programme. // I do not know whether you will be attending that Council, but if it is in any way possible for you to be with us we shall all, of course, give you a very hearty welcome, the more so that our meeting with you last year was so unfortunately curtailed.

0981

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

Mr. H. HAWKINS, LL.D., (L.M.S.) Chairman.
Rev. C. E. WILSON, (S.M.S.) " " " " " "
 British Section :
Mr. KENNETH MACLENNAN, M.A., F.F.C.S., Chairman.
HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
 Hon. Treasurer.
HUGH H. WEIR, M.A., M.B. (S.P.G.)
 Hon. Secretary.
 Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone : **HOLBORN 6696.**
 Telegrams : **ASIATIC, FLEET, LONDON**
 Cablegrams : **ASIATIC, LONDON**
 Codes : **MISSIONS** or **C.I.M.**

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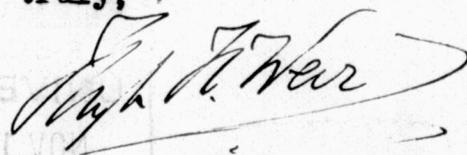
~~22, FURNIVAL STREET,~~

LONDON, E.C.4.

In the course of discussion, Mr. Hawkins explained that the Lindsay Report was only published just as he and Mr. Macleennan left America, so that it was impossible for the members of your Section to study it before the meeting. I hope, however, that since then some at any rate have taken up the matter. Now that I have had the opportunity of reading the volume in full, my first impressions are more than confirmed. Of course, approximately half of it deals with purely local matters in India, but the other half is almost all relevant and does bear, to my mind at any rate and that of others of our Section, very strongly indeed on the matters before us. Appendix I, which I had not previously seen, does seem to be a most valuable suggestion for the practical working out of a rural programme, and I am taking the liberty of sending a copy of the Report to Dr. King Chu, in case he has not already seen it, for I do feel that its study is a really important matter from the point of view of the University's future.

In the course of our meeting a question was asked as to the significance of the last resolution (G 187) and as I understand it, it really means that the University is hereby warned that funds may, and probably will, fall short of what is anticipated. I am afraid that as far as this country is concerned there is every prospect of this, temporarily at any rate. Whether the general situation will recover sufficiently to enable any or most of us to renew our grants in full another year must remain in considerable doubt for some time, but at the moment the position is even worse, for there is at least considerable prospect that some of the societies, if not all, may find themselves unable to pay in full what has been promised for the coming year, and of course prospects of raising any appreciable amount of money ad hoc in this country are infinitesimal. I gather things are also bad with you. We are by no means despairing, and we believe and hope that any failure there may be in our finances will be but temporary, but it is no good ignoring the fact that something of the sort is likely to happen. The only comfort is that in some perfectly miraculous way the University appears to have ended last year in a satisfactory position.

With all good wishes, and hoping to see you next summer,
 Yours truly,



HHW/MR.

NOV 17 1931
 SHANTUNG CHRISTIAN UNIVERSITY
 JOINT OFFICE

0982

SHANTUNG CHRISTIAN UNIVERSITY

T.SINAN, CHINA.

(Incorporated by Act of Parliament, Dominion of Canada)

Telephone: HOBSON-4882
Telegrams: ASIATIC TRUST LONDON
Cablegrams: ASIATIC LONDON
Codes: MISSIONS or C.I.M.

BOARD OF GOVERNORS:

Mr. H. H. ...
Rev. C. E. ...
British Section:
Hon. Treasurer:
Hon. H. ...
Hon. Secretary:
Mrs. J. C. ...

32, FURNIVAL STREET,
LONDON, E.C.4.

NOV 2
1931

- 2 -

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With all good wishes, and hoping to see you next summer,
Yours truly,

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NOV 17 1931
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H.W.H.

1880

2, Eaton Gate,
London, S.W. 1.

5th November, 1931.

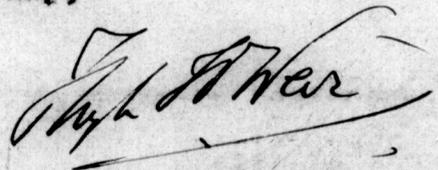
Rev. A.N. Armstrong, M.A., D.D.,
United Church of Canada,
299, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

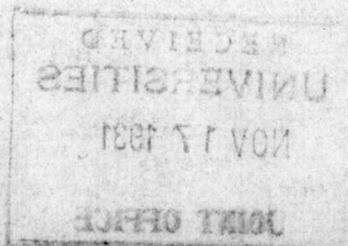
I enclose the minutes of the meeting of the British Section of the Board of Governors just held, and I do not think there is much, if anything, that I need say in the way of comment. Our business was essentially to get a clear idea of the Annual Meeting, and I hope we did that effectively, but it did not, of course call for any action from us.

You will note that I was instructed to correspond with Mr. Garside on the subject of the Annual Meeting next year, which he had told me in his covering letter to the Minutes was not formally considered at this last Annual Meeting, but that there was a general understanding that it should be held in this country. Mr. Hawkins pointed out that in all probability members of your Section would be attending the International Missionary Council and his experience suggests that those who do so will probably follow it, at any rate in many cases, by holiday on the Continent of Europe. We agreed to suggest a day immediately preceding that Council in the hopes of catching passers by on their way through England. We very much hope that by raising the matter thus early it may be possible for a really good number of the members of your Section to take this into account in making their plans and be with us next summer.

Yours truly,



HJW/MR.



0984

8, Nelson Gate,
London, S.W. 1.
25th November, 1931.

Rev. A. E. Armstrong, M.A., D.D.,
United Church of Canada,
229, Queen Street West,
Toronto, Ontario, Canada.

Dear Dr. Armstrong,

I enclose the minutes of the meeting of the British
Section of the Board of Governors just held, and I do not
think there is much in it, but I need say in the way
of comment. Our business was essentially to set a clear
idea of the Annual Meeting, and I hope we did that effectively,
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but that there was a general understanding that it should be
held in this country. Mr. Hewkin pointed out that in all
probability members of your Section would be attending the
International Advisory Council, and his experience suggests
that those who will probably follow it at any rate in many
cases, by holding on to the Council in the hope of
suggesting a day immediately preceding the Council in the hope of
obtaining passes by an earlier way through England. We very much
hope that by raising the matter this early it may be possible
for a really good number of the members of your Section to take
this into account in making their plans and be with us next
summer.

Yours truly,



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TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

December 11, 1931

Dr. H. H. Weir
2, Eaton Gate
London, S.W.1, England

My dear Doctor Weir

We are enclosing herewith a copy of the minutes of the November 30 meeting of the North American Section. Under separate cover we have already sent you a supply of this material for distribution to members of the British Section.

Only a few matters in these minutes seem to require comment.

Date of Annual Meeting. You will note that the North American Section has given its general agreement to the proposal that the next annual meeting of the Board of Governors be held in Great Britain about June 24, 1932. At this time I am circularizing the members of the North American Section to ascertain whether any of them are planning to go to Great Britain next year, and also if any of them can suggest others who may be planning to attend the meeting of the International Missionary Council and who are qualified to serve as proxies. As soon as I have anything definite to report I will write you further.

Minutes of Administrative Council. The North American Section noted that the British Section had asked for further information concerning the amendments to the University regulations. Our Section was also somewhat in doubt as to the significance of some of the amendments, but finally voted to concur in these amendments on the understanding that they deal entirely with matters of internal regulations and are in accordance with the policy of the Board of Governors. If the British Section finds on further investigation that there is anything in these regulations which the Section considers unsatisfactory, our North American Section can take up the matter further.

Proposed Joint Board of Trustees. The item of major importance dealt with by the meeting was that of the proposed Joint Board for Christian colleges in China. You are already familiar in a general way with the discussions of the last few years dealing with this topic. I think it may safely be said that no one is seriously considering at the present time the complete merging of all the separate college boards into one unwieldy and undifferentiated group of trustees. It is more likely that any joint organization will be similar to the Near East College Association, which, as you know, is merely a unifying body created for greater effectiveness of

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Dr. H. H. Weir

December 11, 1931

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promotion and collection of contributions. The boards of trustees of each of the individual Near East colleges continue to function with almost complete independence.

I am sending to Mr. Sewell 50 copies of the document prepared by a special committee of the C.C.C.C. setting forth in considerable detail the result of thinking to date with regard to the proposed Joint Board. We hope that the British Section of the Cheeloo Board, and the British representatives on the boards of other China colleges and universities, will make a very careful study of these proposals, and will give us their frank judgment both with regard to such an organization in North America, and also as to the feasibility of establishing a British Section of such a Joint Board. In your United Committee for Christian Universities in China you already have an organization which is carrying on many of the functions of such a Joint Board. Perhaps the judgment in Great Britain is that this United Committee already meets your requirements, and no further changes should be made at the present time.

The attitude of the North American Section of our Cheeloo Board is that it is anxious to continue its close cooperation with the British Section, and that it would be unwilling to participate in such a Joint Board in North America unless it is confident that such participation will not in any way interfere with its cooperation with the British Section of the Cheeloo Board.

We are having an informal joint meeting next week, to which are being invited the membership of the governing boards of all the China colleges and universities. The acceptances we have thus far received indicate that the meeting will be quite a large one. The most we can hope to accomplish would be the creation of a general attitude of favor towards such a board, which would be productive during the next few months in formal actions of approval by the separate college boards of trustees, and by the cooperating mission boards.

Your Letter of November 5. This was in hand at the time of the meeting of the North American Section, and I reported to the Section your comments on a number of points. I am glad that you sent Dr. King Chu a copy of the Lindsay Report on India, for the Report contains much that is of the greatest value to the University. No doubt Dr. Chu will show the Report to Dr. Carson, who probably has not had an opportunity as yet to study it.

We can appreciate the tremendously increased difficulties which the British missionary societies are facing just at this time. We are very hopeful, however, that it will not be necessary for them to make any very radical reductions in the appropriation toward this year's budget at Cheeloo. Our North American boards are likewise suffering from the effects of the depression, but as yet we have had no word from any of them that it will be necessary for them to reduce their appropriations for this year. I am afraid, however, that when the request of the University for a continuation of these appropriations next year comes before some of our North American boards, they may find it necessary to make reductions.

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Dr. H. H. Weir

December 11, 1931

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In spite of all these problems it is gratifying to receive word from the University that it is going ahead in satisfactory fashion, and apparently has good ground for hope that the tedious process of registration may soon be consummated. Apparently the Sino-Japanese crisis has not as yet caused any serious disturbance of the University work.

With all good wishes I am

Very cordially yours

B. A. Garside

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

P. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALDREY, M.D., F.R.C.S. Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : **HOLBORN 3393.**

Telegrams : **ASIATIC, FLEET, LONDON**

Cablegrams : **ASIATIC, LONDON.**

Codes : **MISSIONS or C.I.M.**

FEB 1 1932
SHANTUNG

~~22, FURNIVAL STREET,~~

~~LONDON, E.C.4.~~

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

TRANSFER

B.A. Garside, Esq., A.M.,
North American Section,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

1st February, 1932.

ack 2-25-32

Dear Mr. Garside,

I enclose the Minutes of the meeting of the British Section of the Cheeloo Governors held on January 29th and a copy of my covering letter to Dr. Armstrong. I do not think that the Minutes in themselves call for any further comment.

I have to thank you for your letters of December 11th and January 5th, and in view of the former of these and extracts from your letter to Mr. Sewell of December 16th, I should like to say a little more on the subject of the Proposed Joint Board.

In my letter to Dr. Armstrong I have endeavoured to make clear why it is that we have not expressed any view of our own at the moment. I think the Section is pretty clear in its own mind as to the way it would like to see things work out, and I am of the opinion that your view is very much the same as ours. You will, however, appreciate the undesirability of suggestions which may differ in detail crossing one another on the Atlantic. As a matter of fact I rather urged the Section to say more than the United Committee had been able to say, but the practical difficulty which might be caused by difference in detail if we did so was felt so strongly, that we agreed quite unanimously not to put anything more on record than our hearty reciprocation of the desire of the North American Section that we should continue to work in the same close co-operation and harmony as in the past. It was, however, clearly the desire of the Section that in writing to you I should say a good deal more, though of course it is for your personal ear and not for official use. By this I do not mean that you should regard what I say as confidential, but merely that it should not be allowed in any way to appear as alternative suggestions to those which are doubtless on their way towards us.

0989

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

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BOARD OF GOVERNORS :

P. H. HAWKINS, LL.B., (L.M.S.) Chairman.

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Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.)
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

FEB 1 1932

Telephone : HOBORN 3395.
Telegrams : ASIATIC, FLEET, LONDON
Cablegrams : ASIATIC, LONDON.
Codes : MISSIONS or C.I.M.

22, FURNIVAL STREET,
LONDON, E.C.4.

- 2 -

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

In your letter you say, and we welcome this statement most heartily, that no-one is seriously considering a complete merging of the College Boards. You suggest that any joint organisation will be similar to the Near East College Association. Personally I am not familiar with this body, and so detailed comment on that from me would be futile, but I take it that what it comes to is this - you say that in our United Committee we have an organisation which may in our judgment meet our requirements, and in so thinking you are certainly correct. We do feel that so far as this country is concerned the United Committee is all that is necessary, but we realise that your problem in North America is a much bigger and more difficult one. Here we have only one Board Section functioning as such and a certain number of individual trustees responsible to their mission boards. The Cheeloo organisation is the only one for raising money, with the exception of Moukden, which has now joined the Committee, in perhaps a semi-detached way. At any rate it keeps its own promotional organisation intact while sharing with us. This has been made practicable because its field for cultivation is mainly Scotland where the rest of us have only very small connections. With you the problem is, of course, very much more difficult, but I take it that you are aiming essentially at two things: unified propaganda and promotion of interest and funds on the one hand, and co-ordinated thought with a view to policy on the other. It would seem that the idea of any actual executive control of the universities by a central unified body in the West has practically, and I think in fact, disappeared from the scheme, and I think I am only expressing the sense of all the members of our British Section if I say that we rejoice if this is so. It is the question of such executive control which would cause difficulty, and if that problem be eliminated, I feel sure that such a body as you may be able to set up in North America and our United Committee will be able to co-operate in just the same kind of way as our two Cheeloo Sections co-operate now. Of course we do have certain executive action to take, though it is now very little and growing less, and we have found a satisfactory means of taking it, by co-ordinate action. Our ensemble meeting is, of course, a very valuable thing, but I think you will agree with me that its value lies rather in developing some effective personal relationship between the two Sections than in authoritative action. In fact such executive action as we do take is much more largely between the Annual Meetings than at such Meetings.

0990

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

~~P. H. HAWKINS, LL.B., (H.M.S.)~~ Chairman.

British Section :

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1932

~~22, FURNIVAL STREET,~~

~~LONDON, E.C.4.~~

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

- 3 -

May I develop a little further the question of co-ordinated thought? This, of course, bears on what interests us here very greatly indeed - the plans put forward in the Correlated Programme. It would seem certain now that, apart from some element of control exercised by the fact that the West raises and to some extent allocates funds, policy will, and must be settled in China; but if those in the West who have a concern for the higher educational work in China can put corporate thought into the question of policy, we may at least be able to make valuable suggestions to those in China itself, and suggestions which, coming as they would with considerable weight, would at least demand very careful consideration by the various universities there. In such thinking the closest co-operation which can be secured is, of course, most desirable; but it is quite obvious that gatherings which would represent the thought of the two sides of the Atlantic are to a great extent, if not entirely, impracticable; and it may well be that a Joint Board on your side and the United Committee on our side, thinking as closely related but separate organisms, with as much correspondence as possible and all the interchange of personnel which we can secure, will give us a satisfactory method of thought. I think this has been demonstrated in the correspondence and documents which have already been exchanged on this subject of a Joint Board, and I do feel that any advice which we can tender to China can be arrived at by such methods, and beyond tendering advice I do not think we are entitled to go, except of course to this extent, that it is clearly, as it is at present, within the competence of you folk in North America to decide how the money you raise shall be employed, and you may well exercise a legitimate pressure on the policy of any university by that means. If you are in close correspondence with us all the time, I think we can count upon any such pressure which you might wish to bring to bear being supported by us in every way that we can support it.

In what I have just been saying I admit that I am expressing the thoughts that have passed through my own mind during the last few months, in studying this question, and I dare not claim that they are an expression of the views of our British Section, but I think that on the whole the Section would probably endorse such ideas. They have not done so, partly because we did not develop all these points of argument, but mainly because, as I have already said, we feel that any formal expression of opinion from us would be a hindrance rather

0991

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

HAROLD BALMS, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
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Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

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Codes : MISSIONS or C.I.M.

FEB 1
1932

~~22, FURNIVAL STREET,~~
LONDON, E.C.4.

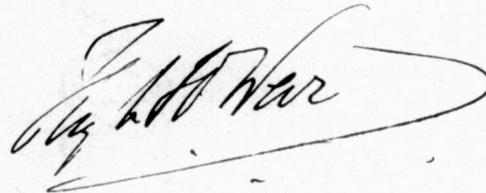
- 4 -

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

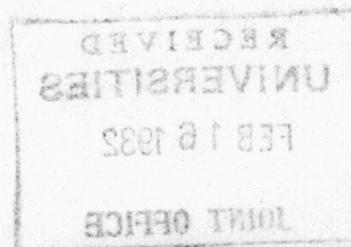
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There is one thing more that I should say about the Annual Meeting this year, beyond what I have said to Dr. Armstrong. Mr. Hawkins told us that he had received a list of those who were probably coming for the International Missionary Council, and though there is a considerable number of them, there is not any direct representation of your Section. Doubtless you will be able to secure representatives from among them and get them adequately instructed, but I do hope it will be possible for you and possibly Dr. Armstrong also to be with us in addition. We are still awaiting further instructions from you before we regard the date of June 24th as finally fixed.

Yours truly,



HHW/MR.



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SHANTUNG CHRISTIAN UNIVERSITY

TSHINA, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

Telephone: HOLLORN 4338
Telegrams: ASIAN LIGHT LONDON
Cablegrams: ASIAN LIGHT LONDON
Codes: MISSIONS or C.I.M.

27, FURNIVAL STREET,
LONDON, E.C.4.

SHANTUNG CHRISTIAN UNIVERSITY OF CHINA,
2, EASTON GATE, S.W.1.

BOARD OF GOVERNORS:

Mr. H. Hawkins, President
British Section:
Hon. Secretary: HUGH H. WILKINSON, M.A., M.B. (S.P.G.)
Hon. Treasurer: HAROLD G. JONES, C.B.E., C.A. (F.P.M.)
Hon. Chairman: HENRY HAWKINS, M.B. (S.P.G.)
Mr. J. C. GARR, Hon. Organising Secretary

FEB 1
1932

- 4 -

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Yours truly,

H.W.

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FEB 16 1932
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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.B., (L.M.S.) Chairman.

British Section :

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~~22, FURNIVAL STREET,~~

~~LONDON, E.C.4.~~

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

1st February, 1932.

Rev. A.E. Armstrong, M.A., D.D.,
The United Church of Canada,
299, Queen Street West,
TORONTO, Canada.

Dear Dr. Armstrong,

I enclose the Minutes of the meeting of the British Section of the Cheeloo Board just held, January 29th, 1932.

I fear that the matter of really outstanding importance is hidden in Minute BS-340. Those who were present from the various societies undertook to let me have in writing as quickly as possible the action taken by their societies, but it seems clear that in most, if not all, cases there will be some reduction of grant, and in the case of the Baptist Missionary Society this appears to be a fairly heavy one. I will let you, as well as the University, have the details when I get them.

BS-331. The registration of the University of course gives us all the very greatest satisfaction, but there is not much further comment required on that beyond the expression of our debt to those who have been labouring under such difficult circumstances to achieve it.

BS-333. The Section found itself in some difficulty in dealing with Dr. Shields' letter to Mr. Garside, as it was only sent to us for information, and any action to be taken directly upon it would be taken by bodies in America and not in this country. We did, however, feel that the present moment is a very difficult one in which to undertake anything that may in any way involve new liabilities. That the money for the building exists we recognised. The importance and desirability of having more hospital accommodation we also recognised very fully, and further the point which Dr. Shields makes that an increase in Out-patient Department is a financial asset, besides which we cannot escape the sense that registration may bring greater Chinese support for the hospital itself. At the same time

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

F. H. HAWKINS, LL.D., (L.M.S.) Chairman.

British Section :

HAROLD BATES, M.D., F.R.C.S., Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

(Incorporated by Act of Parliament Dominion of Canada)

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Telegrams : ~~ASIATIC, FLEET, LONDON~~

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- 2 -

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

Dr. Shields' letter does suggest very strongly that any new building will involve an increase of upkeep, and he does plainly ask that efforts shall be made in the West to meet this. It would be not only futile, but wicked for us to encourage any such hope. What will happen to the finance of the University during the coming year no-one can tell. Things are bad on your side of the Atlantic, and it is impossible to say how bad they are here. The cuts which are already being made under absolute compulsion by most societies are by no means necessarily the end of things, and it is not an increased income for any purpose which can be expected by the University, but rather a very drastic decrease, for which they must attempt to prepare.

BS-334. On the Minutes of the North American Section we could not take any very definite action about the Annual Meeting, as Mr. Garside has not yet been able to communicate to us the result of his enquiries as to possible representation of American Boards on June 24th. That date is not, of course, finally settled. We await further news from North America, but I take it that we can regard it as provisionally agreed for the present.

BS-337. The important matter for consideration was, of course, the proposal for the Joint Board, and here, as I have tried to indicate in our Minute, we could not do much beyond endorsing the resolution of the United Committee, as we are still awaiting the detailed proposals from New York, and it would at best be futile and perhaps distinctly disadvantageous were we to record and forward views which we might have to modify on receipt of the suggestions from the Executive Committee of the Committee for Christian Colleges in China. Consequently we placed our emphasis on the minute passed by the United Committee and the expression by the North American Section of its desire to maintain the closest relations with this Section.

BS-338. As we have tried to express in our minute, we were all very much impressed by the remarkable and efficient memorandum sent by Dr. Butterfield. It is not too much to say that many of us felt, and were prepared to express the feeling, that for the first time rural reconstruction became something concrete and intelligible. Of course the further working out of

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

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British Section :

~~Harold Butcher~~ M.D., F.R.C.S., Chairman.

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Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),

Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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- 3 -

CHRISTIAN UNIVERSITIES OF CHINA,
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details, and putting of anything into practice is the function of the University on the spot and not of the Governors whether here or in North America, but we do feel that Dr. Butterfield has provided the basis which ought to lead not to generalities but to real and concrete progress. We hope that the North American Section will join us, if it has not already done so, in a recommendation of this document to the Directors.

I am sending a copy of this letter for information to Mr. Garside and President Chu.

Yours truly,

HHW/MR

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FEB 1
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British Section:
Harold B. ... Chairman
Harold G. ... (E.P.M.)
Hon. Treasurer
Hon. H. ... (S.P.G.)
Hon. Secretary
Mr. J. C. Carr, Hon. Organizing Secretary

27, TURNIVAL STREET,
LONDON, E.C.4.

Christian Universities of China,
1, BAYON GATE, S.W.1.

M. H. H. ...
...

details, and printing of anything into practice as the function
of the University on the spot and not of the Government whether
here or in North America, but we do feel that Dr. ...
has provided the basis which ought to lead not to generalities
but to real and concrete progress. We hope that the
American Section will join us, if it has not already done so, in
a recommendation of this document to the Directors.

I am sending a copy of this letter for information to
Mr. ... and ...

[Handwritten signature]

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TRANSFER

SHANTUNG

Shantung Christian University

February 25, 1952.

Dr. Hugh H. Weir,
Edinburgh House,
2 Eaton Gate,
London, S.W.1, England

My dear Dr. Weir:

Let me acknowledge receipt of your letter of February 1st.

We are glad to have the Minutes of the January 29th meeting of the British Section of the Chealoo Governors, and the comments thereon which are given in your letter to Dr. Armstrong.

Only a few brief comments on the British Section meeting seem to be required:- I know that the North American Section agrees heartily with the judgment of the British Section that no expansion should be undertaken at this time that would involve the expenditure of funds now already in hand, or would cause any substantial ^{incent} income of the sum necessary to meet the current expenses of the institution. The action of the Executive Committee of the North American Section at the meeting of January 21st, NASEC 284, goes only so far as giving approval to the proposals of Dr. Shields for the new construction required to take care of the urgent light and power requirements, and to provide the out-patient facilities which are very badly needed. This construction can be completed without using more than a small fraction of the funds on hand, is really the completion of the first unit of the contemplated construction of the new hospital, and will not involve much, if any, increase in the current expenses of the medical school and hospital. Both the exchange situation and the unusually low cost of construction in China just now are important favorable factors. I am sure that the field will give careful consideration to the possibility of serious military or political disturbances that might endanger the property of the institution before they go ahead with new construction.

I am glad to note the cordial action of the British Section in regard to Dr. Butterfield's memorandum. Copies of this memorandum were sent to the field some months ago with our informal recommendations that the field give this material their careful study. While our North American Section has not gone on record quite so formally in expressing its approval of this memorandum, I believe that the cordial reception we have given to Dr. Butterfield's reports, and the way we have recommended both him and his work on numerous occasions in the past will be sufficient to convince the field of our anxiety that they shall give Dr. Butterfield's memorandum the most serious consideration, and will do everything

0998

possible to put his suggestions into practise.

I am very grateful to you for your comments on the proposals of recent months looking to the closer relationship of the Western Governing Boards of our China colleges. I find myself in complete agreement with all your comments on this matter. I believe that the looser form of cooperation contemplated by the proposals for the Associated Boards for Christian Colleges in China will prove much more acceptable as a beginning than would have the Joint Board originally proposed. All the comments I have thus far received from Great Britain seem to indicate that the trend of your thinking there is that your present United Committee for Christian Universities in China will at least provide a very satisfactory beginning for such a cooperative movement on your side of the Atlantic, and may quite probably prove to be very satisfactory in its present form. I am sure that we should be able to arrange for the fullest cooperation between associations of our college boards in Great Britain and North America regardless of the degree to which these organizations parallel each other.

We have this week had a very interesting two-day conference with representatives of practically all our College boards at which we undertook a thorough discussion of the Correlated Program as now proposed. The meeting gave a much more serious and detailed study to the problems and implications of the Correlated Program than has heretofore been given to these matters here in North America. While we made some very substantial progress, we did not complete our work, and it was agreed to hold a further conference in April, about the same time as the annual meetings of several of our boards are usually held. We will be sending Mr. Sewell a supply of the Minutes of this joint conference for distribution in Great Britain. We will also send you a copy of the Minutes and of any covering letter we may address to Mr. Sewell.

I have been making inquiries as to representatives of the North American Section whom we may hope to have present at the annual Cheeloo meeting in London this spring. We are hoping that Dr. Armstrong will be able to attend, and if this can be arranged he will be able to represent the North American Section most effectively. Others whom we have at least a slight hope may attend include Dr. Warnshuis, Dr. Speer, Dr. Diffendorfer, and Miss Calder (American Board).

When I talked with Dr. Warnshuis as to the most satisfactory date of the meeting of the Cheeloo Board he suggested that, in order to fit in with other conferences, it seemed desirable that this meeting be held as early as possible beginning in the week of June 20th. He proposed June 20th as the date that would seem most satisfactory, with June 21st and 22nd as other possible alternatives. He spoke of a conference being held in High Leigh, which would demand the attendance of a number of those whom we are hoping to have present at the Cheeloo meeting. He also emphasized the necessity of allowing time after the Cheeloo meeting for making the journey to Herrnhut before the meeting of the International Missionary conference.

You will be thoroughly familiar with the dates of all these meetings, and the time allowance which must be made for travel, and will be the best judge of the date that would be set for the Cheeloo meeting.

While awaiting final word from you as to the date of the Cheeloo meeting I will approach in a general way the various individuals whom we hope will be able to attend as representatives of the ^{North}American Section, and will urge them to keep their plans open for this meeting.

Very cordially yours,

B. A. Garside

BAG:PC
CC: Dr. Armstrong

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

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BOARD OF GOVERNORS :

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British Section :

~~HAROLD BALME, M.D., F.R.C.S.,~~ Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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SHANTUNG
TRANSFER

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

E.A. Garside, Esq., A.M.,
China Union Universities Office,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

2nd April, 1932.

ack 5-2-32

Dear Mr. Garside,

I now write to thank you for yours of 25.2.32 and to confirm the date, June 20th, for the Annual Meeting. As we have not had another meeting of the British Section this has not been formally approved by that body, but we have what may be regarded as a postal vote almost unanimously in favour of it and can regard it as quite definitely fixed, unless of course some new feature should arise either at your end or at ours. Would you be so good as to notify your members and ask them to keep the whole of that day quite free if they are able to come?

It is most gratifying that you are able to produce such an excellent list of possible attenders, though of course I recognise that they will not all necessarily be there. I sincerely hope that Dr. Armstrong may be able to come. Valuable as the others are, Dr. Warnshuis is the only one with much intimate knowledge of the University, unless after all it is possible to get you over as well.

I do not think I need say more about this at the moment, except to ask that you will let me have any points which you or your Section would wish to place on the Agenda as early as possible, so that we may try to get the Docket out by the middle of May. If and when you know the movements of those who are going to cross the Atlantic I should be very grateful to know just when each one will be leaving North America.

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

~~F. H. Hawkins, LL.B., (L.M.S.)~~ Chairman.

British Section :

~~Harold G. Judd, M.D., F.R.C.S.,~~ Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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1932

~~22, FURNIVAL STREET,~~
LONDON, E.C.4.

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

Thank you also for your comments on our Minutes of January 29th. I do not think they call for anything further from me beyond my assurance that we all fully appreciate that you are as anxious as we are to avoid extension which will lead to increased cost of maintenance.

We are all awaiting with interest the result of the conference which you said would be held in April for the further discussion of the Correlated Programme and of the cooperation question. We here are feeling that it will probably be advantageous if we think of this subject under such a heading as "Cooperation at the Home Base" rather than as "Proposed Joint Board of Trustees" especially now that the original proposition with that title seems to have faded into the background.

Yours truly,



HHW/MR.

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APR 2
1932

BOARD OF GOVERNORS:

Mr. H. H. ... Chairman
British Section:
Hon. J. ... Chairman
Hon. G. ... (F.R.S.)
Hon. ...
Hon. H. ... (S.P.O.)
Hon. ...
Mr. J. C. ... Hon. ... Secretary

33, FURNIVAL STREET,
LONDON, E.C.4.

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

Thank you also for your comments on the Minutes of
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you are as anxious as we are to avoid extensions which will lead
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We are all awaiting with interest the result of the
conference which you said would be held in April for the purpose
of discussion of the contemplated programme and of the cooperation
question. We have the feeling that it will probably be
advantageous to us to think of this subject under
as "Cooperation in the Home Field" rather than as "Proposed Joint
Board of Trustees" especially now that the Board of Trustees
with that title seems to have fallen into disrepute.

[Handwritten signature]

HW/HR

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TRANSFER
SHANTUNG

Shantung Christian University

May 2, 1952.

Dr. Hugh H. Weir,
2 Eaton Gate,
Edinburgh House,
London, S.W.1, England

My dear Dr. Weir:

I am enclosing for your information a copy of a letter which we are sending today to President Chu and Mr. Davies covering the Minutes of the North American Section held on April 15th.

Some very important matters were dealt with at this meeting, but I have already commented on them at such great length that I need add nothing further here.

I am afraid that we will not have a very large representation at the Annual Meeting on June 20th. One result of the present economic depression, is that everyone is reducing travel expenses to a minimum. Various people who were planning some months ago to go to England and the continent this spring have now given up their plans for such a trip. We are at least hoping that Dr. Armstrong will be able to attend as spokesman for the Section, and that we may be able to find others who will represent our cooperating Mission Boards, and who have a fair degree of familiarity with the work at Cheeloo.

In your letter of April 2nd you ask for any suggestions we may have as to items for the agenda. The most important matters now pending before the North American Section, which have either not been entirely cleared, or else are deserving of further attention by the full board, are the following:-

Associated Board for Christian Colleges in China.
Recommendations of joint conferences regarding the Correlated Program.
Proposed Construction of New Hospital.
1952-53 Budget.

I am in correspondence with members of the Section and the cooperating Mission Boards in an effort to ascertain who may be available to represent us at the Governors' meeting on June 20th. I will keep you informed of the names and plans of those who may be able to attend.

Very cordially yours,

B. A. Casside

BAG:PC
Enc.

1003

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

~~F. H. HAWKINS, LL.B., (L.M.S.)~~ Chairman.

British Section :

~~HAROLD BROWN, M.D., F.R.C.S.~~ Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

9th May, 1932.

ack 5-21-32

B.A. Garside, Esq., A.M.,
Shantung Christian University,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

We have just had a meeting of our British Section, and I hope to be writing to you shortly to send the Minutes and to comment upon them.

There is, however, one matter which is perhaps urgent. We have now given formal approval to the arrangements to which you and I had come, that the Annual Meeting shall be on Monday, June 20th. We ought to send you a docket before the end of this month. I should therefore be most grateful if you could let me have as quickly as possible any views you may have as to items and the construction of that docket. We are proposing to give some time to the consideration of Correlation at the Home Base and the Correlated Programme, and are inviting the members of our United Committee for Christian Universities of China to meet with us in the afternoon for that purpose. Your Section Minutes of April 15th and the actions of the joint conference the preceding days have only just arrived. One copy reached MacLennan on the morning of our Section meeting, the others have come today, but we have none of us yet had opportunity to study them, so that I cannot yet be sure what form that discussion is likely to take.

For lack of time we were unable at our meeting to deal with the new Director's Byelaws and accompanying documents, and it may well be that they should come up for consideration. I do not observe that they have been dealt with by your Section either. For the moment I think that is all I need say, but in order that we may get the docket posted to you sufficiently early, it is important that I should hear from you on these points as soon as possible.

1004

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

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BOARD OF GOVERNORS :

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Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.).

Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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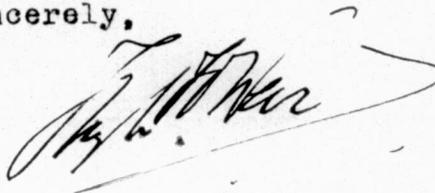
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MAY 9
1938

We have not yet worked out the details of the day, but there is a proposal that the Board should lunch together in the interval between the two sessions. It is hoped that the afternoon session will not be an exceedingly long one. In these days of economy we have felt that a dinner such as we had last time, delightful as it was, would probably be better avoided, though it is just possible we may try and arrange a more informal gathering of a "re-union" nature.

Yours sincerely,



HHW/MR.

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SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

BOARD OF GOVERNORS :

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British Section :

~~HAROLD DAVIES, M.D., F.R.C.S.,~~ Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)
Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),
Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

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SHANTUNG

CHRISTIAN UNIVERSITIES OF CHINA,

2, EATON GATE, S.W.1.

18th May, 1932.

Accl 6-1-32

B.A. Garside, Esq., A.M.,
150, Fifth Avenue,
NEW YORK CITY, U.S.A.

Dear Mr. Garside,

INDEXED

In sending you the Minutes of the recent meeting of the British Section of the Board of Governors and a copy of my covering letter to Dr. Armstrong, I take the opportunity of thanking you for yours of 2.5.32 with a copy of your letter to President King Chu and Mr. Davies, and the Minutes of your Section meeting of April 15th. As you will see from our Minutes these did not arrive in time for us to deal with them. In fact copies of the April Conference report, with your letter of 26.4.32. had reached Mr. MacLennan and Mr. Hawkins on the morning of our meeting. They brought them with them to the meeting but none of the rest of us had had an opportunity of seeing them, and these two had been unable to study them carefully. Your letter reached me after the meeting, but as I have said in my letter to Dr. Armstrong, I do not think it would have made any difference to our Minutes had we had your Minutes available earlier.

In your letter of May 2nd you suggest ~~that~~ the questions of the Associated Boards, the Correlated Programme, the New Hospital and the Budget, as objects for the Annual Meeting, therein largely, if not entirely, answering my letter to you of 9.5.32, though it may be that by the time you get that you will have further points to put forward.

I note that your letter to the University covering your Minutes is addressed conjointly to Dr. Chu and Mr. Davies, and I presume that this is the correct method of procedure. Last time I sent the Minutes I addressed them to Dr. Chu and he duly acknowledged them, but the Administrative Council Minutes which came from them had a covering letter from Mr. Davies. I take it I am right now in following your example? Should you think otherwise, please let me know.

1007

SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA.

(Incorporated by Act of Parliament Dominion of Canada)

BOARD OF GOVERNORS :

~~F. H. HAWKINS, LL.D., (L.M.S.)~~ Chairman.

British Section :

~~Harold Dutton, M.D., F.R.C.S.,~~ Chairman.

HAROLD G. JUDD, C.B.E., C.A., (E.P.M.)

Hon. Treasurer.

HUGH H. WEIR, M.A., M.B. (S.P.G.),

Hon. Secretary.

Mrs. J. C. CARR, Hon. Organising Secretary.

Telephone : HOBORN 3995.

Telegrams : ASIATIC, FLEET, LONDON

Cablegrams : ASIATIC, LONDON.

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~~LONDON, E.C.4.~~

MAY 18

1932

- 2 -

CHRISTIAN UNIVERSITIES OF CHINA,
2, EATON GATE, S.W.1.

I am very sorry to hear that the prospects of a good representation of your Section on June 20th are reduced, but I can quite understand this. It will be splendid if Dr. Armstrong can come, and I hope that some of the others will be there too, especially in view of the fact that the two questions of the Associated Boards and the Correlated Programme will be of more direct concern to those who may hold proxies from your Section.

It is very gratifying that your Budget is apparently in better case than ours. How the University will manage to make the necessary adjustments to meet the reduction shown by our Section, I do not know, but I hope they will be able to do it in some way or another.

I note what you say to the University about the Hospital. We here are still very anxious about it, though of course the need is very obvious and Dr. Shields' letter on that subject very convincing. Still it did not attempt to demonstrate any increased support to meet the extra cost of running the larger building.

I think these are the only points which need any special discussion, and I will only add my very great regret that we shall not have you with us next month.

Yours truly,

HHW/MR.

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Copy.

18th May, 1932.

Rev. A.E. Armstrong, M.A., D.D.,
299, Queen Street West,
TORONTO, Ontario, Canada.

Dear Dr. Armstrong,

I am enclosing the Minutes of the recent meeting of the British Section of the Board of Governors and am, as usual, sending copies in bulk with a copy of this letter to Mr. Garside and to the University. There are a few points on which it may be well for me to comment.

BS-345. Grants to University during 1932.

As you may remember this arises out of last meeting, when the W.M.M.S. reported cuts which anticipated, and it was suggested that we should ask other societies to give us similar information. The gist of the replies is as follows. In his letter Dr. Moorshead reported that the B.M.S. Field Committee had agreed that the total grant to the University (i.e. including the Extension Department and School of Theology) must be cut by 25% for the year 1932; however, at the Section's meeting Mr. Wilson presented figures which showed that salaries and substitute salaries for which the B.M.S. have undertaken responsibility counterbalanced this out with the result that the B.M.S. is actually spending more on the University as such, than during the previous year. The L.M.S. and S.P.G. would not be making any reductions in their grants for 1932. Of course these letters have no relation to the Budget for 1932/33, but merely state the general action of the societies concerned in regard to their 1932 expenditure. Mr. Wilson, who had not been present on the previous occasion, thought we were referring to the Budget, and consequently made the above mentioned point.

BS-348. Lady Almoner.

This does not require very much comment at the moment. We have received a letter from Dr. King Chu, expressing the desire of the University that such an appointment should be made if possible,

MAY 18

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and S.P.G., to whom she is making an offer of service for the purpose, has received a letter from Bishop Scott, expressing his willingness to have her on his diocesan staff as a member of the University. The remaining question is whether the Cheeloo Association in Newcastle can raise and guarantee support. There is some doubt about this, so that the whole matter is in the air for the present.

BS-349. Minutes of the Executive Committee of the North American Section.

You will note that when we got to the Minutes of the Administrative Council we did not have time for further discussion on the New Hospital, but I understand from Mr. Garside's latest letter that this subject may well come up at the Annual Meeting. The Section felt that it ought to write to the Rockefeller Foundation directly and not merely to concur in the action taken by the American Section, as the Foundation has done so much for the University, and does it with such wonderful persistence that even at this distance gratitude is called for in a definite form. I am therefore writing to the Secretary of the Foundation to send this Minute.

BS-350. Correlation at the Home Base.

Since the meeting I have been able to read the Minutes of the North American Section of April 15th with its summary of the April conferences on Correlation. I do not think that had we had these Minutes in our hands earlier it would have made any difference to our action at that time. Clearly this matter and the associated question of the Correlated Programme will have to come up at the Annual Meeting, and as you will see in our Minute BS-352, we are inviting the members of the United Committee for Christian Universities of China to meet with us in the afternoon of June 20th for that purpose.

BS-351. Finance.

This is a sad statement, though when the condition of things in this country is considered I think we have every reason for great thankfulness that it is as good as it is. After all

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the falling off in contributions was only some 8% and we should have quite a reasonable amount to forward to the University this year had it not overdrawn last year. It is perfectly clear that we have got to reduce our contribution to the General University Fund for the year 1932/3. It would be quite impossible for us to count on a larger sum than we have estimated, and there will be reason for great thankfulness if our Budget is realised in full. It is perhaps worth pointing out that the Budget gives in effect £490 to the University, for the cost of Miss Hickson's salary is a real University charge on our funds and not a matter of home expense. What we are spending on the United Committee is exactly what we had to spend before on our own office, so that there is no increase there.

BS-351a. Minutes of the Administrative Council.

The only point arising out of these Minutes which calls for any comment at the moment is that of the Budget, and that I understand from Mr. Garside's more recent letter we shall have to deal with again at the Annual Meeting, though, if I understand aright, the North American Section anticipate having another meeting of their own before that time, and may deal with the Budget then. So far as the British Section is concerned I think our position is clear. We have put it out as fully as we could and we are bound to ask the University to make such adjustments in the Budget as may be necessary in order to meet the figures we have given. It is a matter of very great gratification to everybody concerned that the B.M.S. have been able to do a little more than was expected of them, considering the difficulties with which they, in conjunction with others, are faced.

I understand that there is a real chance that you may be able to be with us on June 20th, and I very much hope that this will be so. Please let me know your plans as early as may be, not that we want to interfere with them in any way, but in hopes that we may be able to cooperate with you in doing the things that you would like during your stay in this country.

Yours truly,



HHW/MR.

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TRANSFER

SHANTUNG

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Shantung Christian University

May 21, 1932.

Dr. H. H. Weir,
2 Eaton Gate,
Edinburgh House,
London, S.W.1, England

My dear Dr. Weir:

I am enclosing herewith copies of the Minutes of the meeting of our North American Section on May 18th, and also of our Budget Committee on May 11th, together with a letter I am today writing Dr. Chu and Mr. Davies commenting on these Minutes.

I have just received your letter of May 9th, which seems to have taken a few days longer than usual in crossing the Atlantic.

As to the items for the docket of the Annual Meeting, I believe that most of the subjects now pending are touched on in the meeting of May 18th. Some of these might be mentioned briefly:-

1. Relation of School of Theology under Registration. You will notice my extended comments on this subject. I do not know whether the full Board will wish to take up this matter in any formal way, or even in any informal way. Dr. Warnshuis will probably wish to report the suggestion that has come to him from Dr. Alfred Sze as to the possibility that the present may be a suitable time to seek for more liberal regulations by the Chinese Ministry of Education with regard to the religious liberty of our schools and colleges. This item, however, would need to be treated with care and tact, and would certainly not be mentioned in a formal docket.
2. 1932-33 Budget. The North American Section has merely defined the contribution it will be able to make to the budget, and is leaving to the British Section and to the Annual Meeting the steps necessary to complete our reports to the field as to the support we will give during the coming year. I trust you will find the enclosed budget material easily understood. There are only a few minor modifications of the field's estimate of income available in local currency, though we have been forced to reduce somewhat their figures of income in gold from endowment due to the reduction of Aluminum dividends. We made one or two changes in the field estimates of missionary personnel

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available, but these do not affect the cash position of the budget.

3. By-Laws and Internal Regulations. At the meeting of our Section on May 18th we did not take time to go into these By-Laws and Internal Regulations. Since the By-Laws of the Board of Governors direct, however, that the By-Laws of the Board of Directors, and amendments thereto, shall be approved by the Board of Governors, it seemed appropriate to leave this matter to the Annual Meeting of the Governors. We requested Dr. Armstrong to make a comparison meantime of the By-Laws of the Governors and the proposed By-Laws of the Directors, to see whether there are any points at which these two documents are inconsistent. We all recognize the difficulty, and sometimes the impossibility of harmonizing completely the charters of our universities and the regulations of the Chinese Ministry of Education.
4. New Hospital. The major part of our meeting on May 18th was devoted to this subject, and both in the Minutes and the covering letter we have discussed the matter quite extensively. Whether the full Board cares to take further cognizants of the matter is a question we leave to your judgment. Probably very little more can be done in a constructive way until the field supplies us with the full information we are requesting.
5. Harvard-Yenching Institute Appropriation for 1952-53 and 1953-54. It would be well for the full Board to ratify Action NAS-303. I am enclosing a copy of Dean Donham's letter for your information. This action of the Institute in undertaking to stabilize income during the next two years, even though the Alumnus dividends should be still further reduced, is quite a generous move on their part, and we should assure them of our sincere appreciation.

These are the only items that occur to me, in addition to what you already have in mind, such for example, as correlation at the home base and the Correlated Program. I am sending Mr. Sewall within two or three days a "Unified Report" summarizing the actions of our recent conferences on the Correlated Program, and for your information am enclosing herewith a carbon copy of our first draft of this report. The final draft of the report will be modified slightly, but this enclosed draft will give the essence of the document.

I am now circularizing the members of the North American Section to secure proxies for the representatives of the Section who hope to be present. Dr. Armstrong and Dr. Warnshuis are the two on which we are placing main reliance, though there is a possibility that Dr. McAfee and the Honorable Newton W. Rowell may be able to attend. I expect to mail these proxies to you some time next week, and will write you again at that time in regard to any other items that may come up in the meantime.

Very cordially yours,

B. A. Caside

BEG:PC
Enc.

